Worker Reallocation Over the Business Cycle: Evidence from Canada

Alice Nakamura

Emi Nakamura

University of Alberta

UC Berkeley

Kyle Phong University of Alberta Jón Steinsson* UC Berkeley

June 10, 2020

Abstract

This paper studies the cyclical variability of job finding, separations, and employer-toemployer flows in Canada for 1978-2016, the longest such time-series available. Our analysis is based on direct administrative records of job separations allowing us to provide a much cleaner record of gross worker flows than standard household surveys. They are not subject to time-aggregation bias or to the measurement error problems that plague standard household surveys on employment dynamics. Employer-to-employer flows are strongly pro-cyclical and are the dominant component of both job finding and separation. We document several additional facts regarding the role of job-to-job flows in labor market fluidity, the near-constancy of the ratio of hires coming from employment versus unemployment, and the roles of "ins" vs "outs" in the Canadian labor market.

Keywords: Unemployment, Separations, Hiring, Quits, Layoffs.

JEL Classification: E24, E32.

^{*}We thank George Jaremek for providing the core statistics used in this analysis. We thank Roger Hubley, Garnett Picot and Marie Drolet for invaluable insight regarding the Canadian labor market data, and Kyle Herkenhoff and Simon Mongey for comments.

1 Introduction

As new data have become available, there has been a renewed discussion of the cyclical behavior of gross worker flows. Early studies captured net flows instead of gross flows. However, gross flows are large relative to net flows. Since gross worker flows are a reallocation of resources, their behavior has a direct bearing on the extent to which there are cleansing or sullying effects from recessions (Caballero and Hammour, 2005; Foster et al., 2016). Cleansing effects arise if less productive job matches are destroyed during recessions making room for more productive matches (Hall, 1991; Davis and Haltiwanger, 1992; Mortensen and Pissarides, 1994).¹ However, if reallocation is pro-cyclical there may be a sullying effect. Instead of increasing the average quality of job matches, recessions can cause lower quality matches to last longer since fewer job-to-job transitions occur (Shleifer, 1986; Stadler, 1990; Aghion and Saint-Paul, 1998; Barlevy, 2002).

Worker flows are also needed to estimate search and matching functions, which are a key input into macro-labor models. They provide a means to distinguish between different search and match models. Moreover, as these flows are the result of decisions to work or search for work, they may provide insight into labor supply decisions and labor market frictions (Krusell et al., 2017). A growing literature studies employer-to-employer flows, which are vital in developing appropriate macro-labor models (Nagypal, 2004; Krause and Lubik, 2006; Kiyotaki and Lagos, 2007; Menzio and Shi, 2011), and understanding wage dynamics (Karahan et al., 2017).²

We have four main results. First, we provide evidence on the cyclical behavior of gross worker flows, including employer-to-employer flows, based on direct administrative data on job separations for the Canadian labor market. Employer-to-employer flows are particularly important as they measure the movement of workers from one job to another without an intervening nonemployment spell. Our time-series on employer-to-employer flows is the longest that we are aware of in the literature. We find that the rate of job finding is strongly pro-cyclical. We also find that employer-to-employer flows are pro-cyclical. Our work builds heavily on a previous analysis of the Canadian labor market by Picot et al. (1998).

Second, we show that the ratio of employer-to-employer to unemployment-to-employment flow rates is counter-cyclical. This ratio can be interpreted as the job finding efficiency of em-

¹Also see Caballero et al. (1996), Gomes et al. (2001), and Hornstein et al. (2003).

²Also see Van Zandweghe (2010) and Mukoyama (2014).

ployed searchers relative to unemployed searchers, capturing both differences in search intensity, acceptance probability, and technology. This implies that employed searchers are more successful at finding jobs during recessions. We discuss mechanisms that could generate counter-cyclicality and use variance decompositions to discern which are supported by the data.

Third, we decompose a measure of labor market fluidity into employer-to-employer flows, employment inflows, and employment outflows. Our results show that about 60% of the variation in labor market fluidity can be accounted for by employer-to-employer transitions, with the remainder almost equally split between employment inflows and outflows.

Fourth, we revisit the "ins" and "outs" debate for Canada. The question is how much timevariation in the unemployment rate can be explained by flows into unemployment versus flows out of unemployment. Shimer (2012) and Elsby et al. (2013) argue that flows out (i.e., the hiring margin) play a dominant role, and this has motivated models in which the layoff rate is constant. For Canada, we find that outflows can explain about 60-70% of the variation in the unemployment rate, with inflows explaining about 20-40%, depending on the model and decomposition method used. We find a somewhat larger role for inflows relative to previous work for Canada by Elsby et al. (2013), partly because of the greater detail of the data we have access to.³

Employer-to-employer flows account for a huge fraction of total employment flows and plausibly play a fundamental role in the functioning of the labor market. Several studies have found that these flows exhibit pro-cyclicality (Fallick and Fleischman, 2004; Mazumder, 2007; Bjelland et al., 2011). Yet, the empirical evidence on employer-to-employer flows is limited for several reasons. First, measuring employer-to-employer flows accurately requires either direct data on when a worker changes jobs or else high frequency data. However, standard data sets such as the CPS only measure labor market status – such as employment or unemployment at a monthly frequency. This introduces time aggregation bias, as multiple transitions cannot be captured between measurement periods. Moreover, the leading US data sources have short time-series or important measurement issues.⁴

³Fujita and Ramey (2009), Elsby et al. (2009), and Shimer (2012) decompose the variance in the unemployment rate in the US to analyze whether unemployment inflows or outflows contribute more to cyclical unemployment rate fluctuations. Campolieti (2011) performs this decomposition for Canada. Petrongolo and Pissarides (2008) decompose unemployment variation for several European countries, and Elsby et al. (2013) perform the decomposition for OECD countries including Canada.

⁴Employer-to-employer flows have essentially been included in search models as early as Burdett (1978) in the form of on-the-job-search. However, there does not appear to be any work estimating these flows until Blanchard and Diamond (1989). Blanchard and Diamond constructed a rough estimate of employer-to-employer flows based on the

For example, the Current Population Survey (CPS) only permits estimation of employer-toemployer flows after the 1994 redesign, when the CPS began to ask returning employed respondents whether they still worked for the same employer from the previous period (Fallick and Fleischman, 2004).

The Longitudinal Employer Household Dynamics (LEHD) dataset provides direct quarterly matched worker-firm data from the unemployment insurance system that allows one to measure worker flows, but this begins only in 2000 for all states.⁵ Bjelland et al. (2011) exploit worker histories to estimate job-to-job flows by identifying workers whose employers changed between periods. However, time aggregation bias is a serious issue in the LEHD as it reports data quarterly. This makes it impossible to determine whether an employment change should be classified as a job-to-job transition or a transition with an intervening non-employment spell.

The Job Openings and Labor Turnover Survey (JOLTS) provides separation and hiring data from a survey of about 16,000 business establishments that could be used to estimate job-to-job flows if combined with other data. However, the data only goes back to the end of 2000.⁶

The SIPP has asked about the identity of the employer from its inception of 1983, which Mazumder (2007) uses to estimate employer-to-employer flows. However, as is well-known, the SIPP is susceptible to important recall and response bias because respondents are only interviewed every four months. In particular, the SIPP exhibits seam bias: respondents are more likely to record a change between interview periods than within interview periods.⁷

While a long time-series of such flows is available for Germany, we believe our estimates provide a useful complement to the international evidence because of the similarity between the Canadian and US labor markets.⁸ The US and Canada have comparable levels of labor fluidity, with both countries exhibiting worker reallocation rates of about 40% over the period 2000 to 2007 (Bassanini and Garnero, 2013). The two countries are also similar in their collective bargaining structure (Flanagan, 1999; OECD, 1994, 2017). Moreover, Canada's business cycles are strongly

strong assumption that these flows were 40% of job quits, a statistic they took from Akerlof et al. (1988).

⁵Data for some states begin as early as 1990. The aggregate data are publicly available, however, richer data with granular firm and employee characteristics are confidential.

⁶Davis et al. (2012) construct synthetic JOLTS data that extends the time-series back to 1990.

⁷Moreover, use of the SIPP requires adjustments as data is unavailable for the year 2000, and households in poverty are oversampled for the years 1990, 1996, and 2001 (Mazumder, 2007).

⁸Bachmann (2005) finds that employer-to-employer flows are pro-cyclical in West Germany (1975-2001). Other international evidence includes Gomes (2012), who finds evidence of pro-cyclicality within the UK (1993-2010).

correlated with the US at around 0.9 (Artis and Zhang, 1997, 1999).⁹

We describe our data sources in Section 2. In Section 3 we discuss our methodology. In Section 4 we give basic statistics on gross job finding and separations from the ROE data, and transitions under a three-state model from LFS data. In Section 5 we present our main results. We conclude in Section 6.

2 Data

We use two main datasets: the Record of Employment (ROE) and the Canadian Labour Force Survey (LFS). The ROE is an administrative dataset from the Employment Insurance program that we use to estimate job finding and separations. The LFS is a monthly survey similar to the Current Population Survey, focusing on working-age individuals. We use the public-use microdata files that are more readily available to researchers but are also de-identified. The LFS data are used to estimate flows between labor force states. Combining these datasets allows us to estimate employer-to-employer flows.

Since 1976, all Canadian employers have been required to issue a ROE when a worker separates from a full-time job. Workers employed less than 20 hours a week have also been included in the ROE since 1997, though this seems to have had little impact on the statistics. The self-employed do not receive a ROE; thus when we merge the ROE and LFS data, we subtract flows due to self-employment from the LFS.¹⁰

While the ROE extends as far back as 1976, the extracts available to us begin in 1987. Thus, we extend the data back to 1978 using data from Picot et al. (1998). Picot, Lin and Pyper use the Longitudinal Worker File, which draws from the ROE, tax data, and the Longitudinal Employment Analysis Program data.

⁹Germany differs from the US and Canada in these regards. Germany's average worker reallocation rate is about 30%. Collective bargaining in Germany is usually at the industry-level with strong coordination. In comparison, bargaining is usually at the plant-level for the US and Canada, with no coordination. German business cycles show a correlation of about 0.5 with US business cycles.

¹⁰We thank Roger Hubley and Lesle Wesa for providing us with administrative details regarding the ROE. Over time, the minimum coverage requirement for the ROE has changed somewhat. The ROE was initiated in 1976. Over 1972 - 1978, the minimum weekly earnings requirement was 20% of maximum weekly insurable earnings. For 1979 -1980, the minimum requirement was set at 20 hours of work a week or 20% of maximum weekly insurable earnings. Over 1981 - 1986, 15 hours a week and 20% of maximum weekly insurable earnings became the minimum. Over 1987 - 1996, 15 hours a week or 20% of maximum weekly insurable earnings was the minimum. Persons not reaching at least one of these requirements would not receive an ROE. Effective January 1, 1997, the minimum requirement was abolished and every hour of work became insurable. All persons with a job separation from paid employment should receive a ROE.

We use administrative data on the number of ROEs issued each year over the period 1978-2016 to measure the separation rate. This measure of separations is not subject to time aggregation bias since all separations are recorded, even if the subsequent unemployment spell is very short. Furthermore, the data distinguishes between different types of separations, allowing us to identify the flows of quits, layoffs, or other separations.

To estimate job finding, we combine the ROE data with data on total insurable employment excluding the self-employed, from the Canadian Employment Insurance Statistics (CEIS).¹¹ The insurable employment stock is about 80% of the total employment stock estimated by the Canadian Labour Force Survey, on average. The CEIS data are also used to construct separation rates.

From the LFS microdata, we take variables on labor force state, duration of unemployment, duration of joblessness, class of a worker's main job, and job tenure length. Using the weighted labor force status we estimate the stock of employed (including self-employed individuals), unemployed, and out of the labor force individuals. In addition, we measure short-term stocks, i.e. individuals who have recently flowed into a given state. We estimate the stock of short-term unemployment as the weighted number of individuals with a duration of unemployment that is four weeks or less. Short-term non-employment is estimated similarly, using the weighted number of individuals with a duration of short-term unemployment and short-term non-employment. These individuals will have flowed from employment to unemployment. Short-term self-employment is estimated as the weighted number of self-employed individuals with a job tenure that is one month or less. All of these estimated stocks are seasonally adjusted using the Census Bureau's X-12-ARIMA program.

We also use unemployment and inactivity stocks that are not seasonally adjusted but are instead averaged annually. These are combined with the insured employment stock and ROE data to construct job finding rates and are only used for this purpose.

For comparisons against the US, we use separation levels and rates from the Job Openings and Labor Turnover Survey (JOLTS) and seasonally adjusted unemployment rate data from the

¹¹This series is referred to by Statistics Canada as "insured employment", and is available on Statistics Canada's public database in Table 14-10-0006-01 (Formerly Table 276-0011 in CANSIM). Insured employment is defined as all "employees", excluding the self-employed, as defined in the Canadian Labour Force Survey plus the members of the armed forces, who are not included in the Labor Force Survey. Our measure of job finding differs from the measure in Picot et al. (1998). They calculate job finding from the number of "person-jobs" per year measure recorded in the Longitudinal Worker File. This procedure double-counts the employment of workers who change jobs during the year, generating a substantially more volatile measure of employment.



Figure 1: Job Finding, Separation, and Employer-to-Employer Flows

Current Population Survey.

3 Methodology

Our goal is to estimate employer-to-employer transitions (EE). This can be measured as the difference between total job finding and employment inflows. Since employment inflows capture all new entrants into employment, any job finding flows in excess of this must be from employer-toemployer transitions, as shown in Figure 1.¹²

Employment inflows can be estimated using the LFS. We use aggregated stock data from the LFS to estimate transition probabilities using a three-state extension of the method proposed in

¹²While our framework provides a relatively simple way to estimate employer-to-employer flows, it is subject to some limitations. Davis et al. (2006) warn that without longitudinal data, estimates will include spurious employer-to-employer flows. For example, with the data we have, it is impossible to distinguish whether an employer-to-employer transition has occurred, or if an individual has taken on multiple jobs. Moreover, we cannot adjust for the fact that insurable employment includes full-time members of the Armed Forces, while the employment from the LFS does not. However, this is likely to be a minor effect as there are only about 100,000 military members of the Armed Forces as of 2018, while average employment over the period 1978-2016 is about 14 million (http://www.forces.gc.ca/en/about/faq.page).

Darby et al. (1985), where the three states are employment E, unemployment U, and out of the labor force (inactivity) O. Let p^{XY} denote the probability of moving from state X to state Y. For example, p^{EU} denotes the probability of moving from employment to unemployment. We use subscripts to denote time periods. Now consider the following five equations:

$$U_{t+1} = U_t + E_t p_t^{EU} + O_t p_t^{OU} - U_t (p_t^{UE} + p_t^{UO})$$
(1)

$$E_{t+1} = E_t + U_t p_t^{UE} + O_t p_t^{OE} - E_t (p_t^{EU} + p_t^{EO})$$
⁽²⁾

$$U_{t+1}^{s} = E_t p_t^{EU} + O_t p_t^{OU}$$
(3)

$$N_{t+1}^{s} = E_t (p_t^{EU} + p_t^{EO})$$
(4)

$$f_{t+1}^{EU} = E_t p_t^{EU} \tag{5}$$

Where U^s is short-term unemployment; N^s is short-term non-employment; and f^{EU} is the flow from employment to unemployment, measured as the intersection of short-term unemployment and short-term non-employment.

With these five equations, we only need one more condition to solve the system. We assume that the probability of a transition from labor force inactivity to employment, p^{OE} is the midpoint of its boundary values in each period. We can bound p^{OE} by noting that p^{UO} , p^{UE} , and p^{OE} should be non-negative. The full solution for this model is shown in Appendix B. Note that our assumption on p^{OE} is only needed to estimate p^{UO} and p^{UE} . Since we can directly estimate p^{EU} from the data, we can solve for p^{OU} and p^{EO} . Moreover, our assumption on p^{OE} has no impact on our estimate of the employer-to-employer rate as the assumption simply affects how employment inflows are apportioned between p^{OE} and p^{UE} . As these flows will suffer from time-aggregation bias, we apply Mukoyama's (2014) time-aggregation correction to the transition rates. We also calculate the transitions assuming p^{OE} is constant as a check. We set $p^{OE} = 0.006$, which is the approximate midpoint of the constant boundary values that guarantee p^{UO} , p^{UE} , and p^{OE} are negative in every time period.¹³

To estimate total job finding, we turn to the ROE data. The ROE data allows us to directly mea-

¹³Jones (1993) finds the average hazard rate for this flow is 3.7% using restricted LFS data, however, this leads to negative unemployment to employment transitions in our model.

sure total job separations, which can be disaggregated into quits, layoffs, and other separations. We can then estimate total job finding from the ROE data using the following identity,

$$E_{t+1}^{i} = E_{t}^{i} - S_{t} + H_{t}, (6)$$

where E^i is the number of employed persons covered by the ROE, *S* is the number of separations (measured by the number of ROE's issued) and *H* is the number of jobs found.¹⁴ To make our rates from the ROE comparable to the rates from the LFS, we divide job finding and separation rates by 12, so that they are on a monthly basis.

We can then estimate employer-to-employer flows using the equation

$$H_t = p_t^{EE} E_t + p_t^{UE} U_t + p_t^{OE} O_t - f_t^{\text{se}},$$
(7)

where p^{EE} is the employer-to-employer rate; and f^{se} is new entrants into self-employment, measured by the short-term self-employment stock. The latter must be subtracted from the employment inflows estimated from the LFS data as the self-employed are not covered by the ROE. Since the ROE data are annual frequency while LFS data are monthly frequency, we adjust the data to make them compatible. In particular, we use take the annual average of UE and OE flows and self-employment inflows, and then impute monthly rates. Thus, while p^{EE} is given on a monthly basis, there is only one unique value per year.

Since we are interested in how much employer-to-employer transitions contribute to variation in the labor market, we need to construct a measure of labor market fluidity. One possible measure is the sum of job finding and separations, which Davis and Haltiwanger (1990) call 'worker reallocation'. However, worker reallocation double-counts employer-to-employer transitions. Following Kiyotaki and Lagos (2007) we subtract employer-to-employer flows from worker reallocation. We refer to this measure as 'total employment flows', and use it as our measure of labor market fluidity.

As in Shimer (2012), we assume that all transitions follow a Poisson process such that the continuous rate \tilde{p} can be computed from the discrete rate p according to the formula $\tilde{p} = -\log(1 - p)$. We apply this transformation to all rates we compute and only report the transformed rates,

¹⁴This procedure for estimating the number of people hired implicitly assumes that each worker has only a single job.



Figure 2: Canada vs US

Notes: Panel 2a plots seasonally adjusted monthly Canadian and US unemployment rates over 1978-2016 from the Labour Force Survey and Current Population Survey, respectively. Panel 2b plots imputed monthly rates of separations for Canada and the US over 1978-2016 based on annual data from the Record of Employment for Canada, and annually averaged data from the Job Openings and Labor Turnover Survey for the US.

although the difference is essentially negligible for our three-state results. Unlike Shimer, we do not make a distinction between 'rates' and 'probabilities' and use the terms interchangeably to refer to the continuous rates.

We detrend rates with a Hodrick-Prescott (HP) filter where noted to remove secular trends. Following Shimer (2012) we use a parameter of $\lambda = 10^4$ for the annual ROE data and a parameter of $\lambda = 10^6$ for the monthly Labour Force Survey data.

4 **Basic Statistics**

4.1 Canada vs. US

Business cycle fluctuations in the Canadian and US unemployment rates have mirrored one another closely over recent decades. Figure 2a plots the seasonally adjusted monthly unemployment rate for Canada and US over the period 1978-2016. The business cycles in Canada and the US have been remarkably similar over this period. Figure 2b shows how the Canadian ROE separation rates compare to US separation rates from the JOLTS. The Canadian and US series track each other closely and exhibit similar magnitudes.



Figure 3: Worker Flow Levels (Thousands) *Notes:* The figure plots annual worker flows for Canada over 1978-2016.

4.2 Worker Flows

The levels of gross flows are shown in Figure 3. What is remarkable is the size of employerto-employer flows relative to other flows in and out of employment. Moreover, the flat trend exhibited by employment inflows and outflows means that the increase in total job finding and separations comes almost solely from employer-to-employer flows. The only other flows that show an upward trend are flows between unemployment and inactivity.

The average flow rates for these transitions, as well as their correlations with the detrended unemployment rate, are displayed in Table 1.¹⁵ We compute the total job finding rate by dividing job finding flows by the working-age population minus uninsurable employment. This procedure results in an average rate of 0.030. The job finding rate can then be decomposed into EE flows (with an average rate of 0.030), UE flows (0.11), and OE flows (0.012). The total job finding rate is

¹⁵Our results depart, in some cases substantially, from Jones (1993) who uses the panel component of the restricteduse LFS data to estimate worker flows. For example, Jones estimates an average of 1.3 million transitions between employment, unemployment, and inactivity per month. Our results suggest that on average during a similar time period just over 920,000 transitions are made. The direction of this difference is consistent with studies of response errors in US survey data. Poterba and Summers (1986) argue that response errors in labor force states cause spurious transitions to be recorded. This could cause Jones' estimates to be inflated. Bowers and Horvath (1984) suggest that durations for the newly unemployed are overstated, which could cause our estimates to be understated.

	Mean	Corr w/U
Job Finding	0.030	-0.58
EE	0.030	-0.51
UE	0.11	-0.79
OE	0.012	0.21
Job Separations	0.053	-0.28
EE	0.030	-0.51
EU	0.008	0.35
EO	0.007	0.20
Layoffs	0.022	0.59
Quits	0.012	-0.70
Other	0.017	-0.07
OU	0.048	-0.02
UO	0.28	-0.49

Table 1: Average Gross Worker Flow Rates

Notes: The first column reports time-series averages of each worker transition probability in Canada. The second column reports the correlation with the detrended unemployment rate. The unemployment rate is detrended using an HP-filter with $\lambda = 10^6$. The sample period is 1978-2016.

negatively correlated with the detrended unemployment rate (-0.58). The EE rate (-0.51), and UE rate (-0.79) are also pro-cyclical, while OE flows are counter-cyclical (0.21).

The average job separation rate out of insurable employment is 0.053. The separation rate can be decomposed in two ways: into EE, EU (0.008), and EO (0.007), or into layoffs (0.022), quits (0.012), and other separations (0.017). The total separation rate is pro-cyclical (-0.28). Under the first decomposition, the pro-cyclicality is due to EE flows, which overwhelm the counter-cyclicality of employment outflows (0.35 for EU and 0.20 for EO). Under the second decomposition, the pro-cyclicality comes from quits (-0.70), which bury the counter-cyclicality of layoffs (0.59). Other types of separations are nearly acyclical (-0.07).

Flows between unemployment and inactivity are both large, with an average rate of 0.048 for OU flows, and 0.28 for UO flows. The OU rate is effectively acyclical (-0.02). However, the UO rate exhibits pro-cyclicality (-0.49).

Assuming that the OE rate is constant increases the average UE flow to 0.15, and decreases the UO rate to 0.20. This decreases the pro-cyclicality of UE flows (-0.64), as well as UO flows (-0.30).¹⁶

Much of the literature (e.g. Elsby et al., 2009; Fujita and Ramey, 2009; Shimer, 2012) has used

¹⁶When calculating the UE and UO rates under a constant OE, we do not correct for time-aggregation bias.



Notes: The figure plots the imputed monthly rate of employer-to-employer transitions, alongside the unemployment rate, for Canada over 1978-2016. The employer-to-employer flows are estimated using data from the Record of Employment and Labour Force Survey, while the unemployment rate is drawn from the Labour Force Survey. All data are detrended using an HP Filter with $\lambda = 10^6$.

a two-state model.¹⁷ Switching to a two-state model affects the level of the flows a bit (0.43 vs 0.38 for unemployment outflows, 0.022 vs 0.021 for inflows), but has almost no effect on the cyclicality. The level of unemployment outflows in the two-state model has a correlation of 0.99 with unemployment outflow levels from the 3-state model (UE + UO), and the correlation is 0.99 for the unemployment inflow levels.

5 Main Results

5.1 Cyclicality of Employer-to-Employer Transitions

We show the basic statistics for employer-to-employer flow rates in Table 1. The average monthly rate is 3%, which is substantially larger than the other flows originating from employment. It is comforting that the average rate we find is similar to those found for the US by Fallick and Fleischman (2004) and Nagypal (2004) who estimate monthly rates of 2.6% and 2.75% respectively

¹⁷We show details of the two-state model and its results in Appendix C.

for the US using CPS data.¹⁸ Figure 4 shows that employer-to-employer flows exhibit a strong negative correlation with the unemployment rate (-0.51).

5.2 The EE/UE Ratio

We compare EU flows against our direct measure of layoffs, and UE flows against EE flows in Figure 5. Our measure of the EU rate closely tracks layoffs. In contrast, there is almost no correlation between the ROE measure of separations and the EU rate. This reflects the massive role of employer-to-employer transitions (which are pro-cyclical and dwarf the counter-cyclicality of layoffs) in total separations. Similarly, the UE flows tracks EE flows. This is even more apparent in Figure 6, which shows the ratio of the EE rate to the annually averaged UE rate plotted alongside the unemployment rate. Even without detrending the underlying flow rates the EE/UE ratio has a remarkably flat trend over the period, averaging around 0.3. Furthermore, the ratio is strongly counter-cyclical (0.68). What does this tell us about labor market search models?

Consider a simple model of random, on-the-job search based off of Petrongolo and Pissarides (2001), where individuals out of the labor force are ignored.^{19,20} Let the meeting technology for both employed and unemployed job searchers be described by $m(s_tE_t + U_t, V_t)$, where *s* is the search intensity of employed searchers relative to unemployed searchers, *E* denotes the employment stock, and *V* is the level of vacancies, such that $s_tE_t+U_t$ is total search effort. Match efficiency, which captures technology and the acceptance probability that a meeting will result in a hire, is A_t^U for unemployed searchers and A_t^E for employed searchers. Next, assume that total meetings between searchers and vacancies are proportionately distributed between employed and unemployed searchers according to their contribution to total search effort.²¹ Then the employer-to-employer flow rate and the UE flow rate will be given by:

¹⁸Our results are substantially above those of Bjelland et al. (2011), who estimate average quarterly rates of 3.9% for the US using the Longitudinal Employer Household Dynamics database. This is not unexpected as Bjelland et al. (2011) focus on stable employer-to-employer transitions, and thus do not address transitions between short-term jobs.

¹⁹Thanks to Kyle Herkenhoff and Simon Mongey for helpful discussions.

²⁰Alternatively, the model could be reinterpreted as one where firms both post vacancies and expend effort to recruit or poach employees as in Gavazza et al. (2018) or Bilal et al. (2019).

²¹Burgess (1993) show how to extend the model to allow unemployed searchers to receive more or less than their 'fair' proportion of meetings.





Notes: Panel 5a compares layoffs with employment-to-unemployment transitions for Canada over 1978-2016. Layoffs are detrended using an HP filter with $\lambda = 10^4$. The EU measure is detrended with $\lambda = 10^6$. Panel 5b compares the employer-to-employer transition rate with the unemployment-to-employment rate. Both are detrended using an HP-filter with $\lambda = 10^6$.



Notes: This plots the annually averaged EE/UE ratio against the detrended unemployment rate. The unemployment rate is detrended using an HP-filter with $\lambda = 10^6$.

$$p_t^{EE} = s_t A_t^E \frac{1}{s_t E_t + U_t} m(s_t E_t + U_t, V_t)$$
$$p_t^{UE} = A_t^U \frac{1}{E_t + U_t} m(s_t E_t + U_t, V_t)$$

 $s_t E_t + U_t$

The EE/EU ratio will be:

$$\frac{p_t^{EE}}{p_t^{UE}} = s_t \frac{A_t^E}{A_t^U} = z_t \tag{8}$$

Where z_t is the relative job finding efficiency of the employed versus the unemployed, reflecting both differences in search intensity and match efficiency.

What can explain a counter-cyclical relative job finding efficiency of the employed? One potential explanation comes from Moscarini and Postel-Vinay (2018). In their model workers climb the job ladder via EE flows during expansions. This becomes increasingly difficult as the expansion proceeds, since workers approach their "ideal" match. Thus, the relative job finding efficiency of the employed declines until a recession strikes, shaking workers off the job ladder and allowing the cycle to restart. This leads Moscarini and Postel-Vinay to interpret this ratio as a measure of mismatch or misallocation for the employed.

Another potential mechanism is hinted at in the results of Faberman and Kudlyak (2019). They find that search effort declines over the search spell, and that searchers exert more effort in weaker labor markets consistent with counter-cyclical search effort (Mukoyama et al., 2018). Since the employed search less intensely than the unemployed, the employed will exhaust their best prospects more slowly.²² If the counter-cyclicality of search effort amplifies this difference it will generate the counter-cyclicality we observe.

Alternatively, the counter-cyclicality of the relative job finding efficiency of the employed could be mechanical. Denoting f^{XY} as the flow of workers from state X to Y in levels, the EE/EU ratio can be written as $f_t^{EE}/f_t^{EU} \times U_t/E_t$. The latter factor can be thought of as a composition effect, and will closely track the unemployment rate. One way to evaluate whether the counter-cyclicality is driven by composition effects is to perform a variance decomposition. Taking the log of the EE/EU ratio allows us to separate the factors, allowing us to easily decompose the variance by following the logic of Fujita and Ramey (2009).

$$\operatorname{Var}\left(\ln\frac{p_t^{EE}}{p_t^{UE}}\right) = \operatorname{Cov}\left(\ln f_t^{EE}, \ln\frac{p_t^{EE}}{p_t^{UE}}\right) + \operatorname{Cov}\left(-\ln f_t^{EU}, \ln\frac{p_t^{EE}}{p_t^{UE}}\right) + \operatorname{Cov}\left(\ln\frac{U_t}{E_t}, \ln\frac{p_t^{EE}}{p_t^{UE}}\right)$$
(9)

Dividing both sides by the total variance yields a decomposition that sums to one. Running this decomposition attributes about 40% of the variation to the flows in levels and 60% to composition effects. Thus, while part of the counter-cyclicality is mechanical, a substantial portion is driven by the flows themselves.

Variance decompositions of the EE/EU ratio may also cast some light behind what type of story is driving its counter-cyclicality. If the effect is driven by the unemployed exhausting their best prospective matches faster the employed during downturns, then we might expect that variation in UE flows has a stronger influence on the EE/EU ratio. If instead the appropriate story is mismatch among the employed, then more variation should come from EE flows. As previously discussed, 40% of the variation in the EE/EU ratio comes from flows in levels. Of that 40%, about

²²See e.g., Krueger and Mueller (2010). Faberman and Kudlyak (2019) show this as well.

EE	Employment Inflows	Employment Outflows
0.62	0.20	0.18

Table 2	2: Total	Emplo	yment	Flows	Decom	position
---------	----------	-------	-------	-------	-------	----------

Notes: The table presents decompositions of the variance of total employment flows for Canada over 1978-2016. These flows are estimated using data from the Record of Employment and Labour Force Survey, and are detrended using an HP filter with $\lambda = 10^4$.

25 percentage points comes from EE flows, and 15 percentage points from UE flows. This lends support to both mechanisms, though it suggests a larger role for the employment mismatch story.

5.3 Role of EE Flows in Labor Market Fluidity

We have described gross worker flows, but how do these various flows contribute to labor market fluidity? We can approach this using total employment flows as our measure of labor market fluidity, which we base off of Kiyotaki and Lagos (2007). This can be decomposed into three components in levels: employer-to-employer transitions, employment inflows, and employment outflows.²³ The latter two flows are simply job finding less employer-to-employer flows, and separations less employer-to-employer flows, all of which we detrend using the HP filter with $\lambda = 10^4$.²⁴

Table 2 shows a variance decomposition of total employment flows. We find that about 60% of the cyclical variation in total employment flows can be accounted for by employer-to-employer transitions. Employment inflows and outflows each explain about another 20%. The dominant role of employer-to-employer transitions, coupled with its pro-cyclicality, suggest that recessions have a sullying effect on the Canadian labor market. The reduction in worker reallocation during recessions potentially leads to lower quality job matches.

5.4 The Ins and Outs of Unemployment in Canada

Variance decompositions have also been used to study whether unemployment inflows or outflows contribute more to the variation in the unemployment rate. A recent generation of search

²³Haltiwanger et al. (2015) also decompose worker flows into employer-to-employer flows, employment inflows, and unemployment outflows. Our paper performs this decomposition for gross worker flows, while they decompose net flows.

²⁴We construct these measures using the ROE data instead of our three-state flows from the LFS. This is because our measure of employer-to-employer flows excludes self-employment.

models has included only endogenous job creation, as opposed to endogenous separation, motivated by the notion that endogenous separations are acyclical (Hall, 2006; Shimer, 2012). However, contemporary papers that have decomposed the unemployment rate have found a more nuanced picture.²⁵

Shimer (2012) decomposes the variance in unemployment rate fluctuations by computing hypothetical steady state unemployment rates where only one type of transition is allowed to vary, with the others held at their average value. He derives an expression for steady state unemployment under a three-state setting by assuming that employment, unemployment, and labor force inactivity are all at their steady state levels,

$$u_t^* = \frac{p_t^{EO} p_t^{OU} + p_t^{OE} p_t^{EU} + p_t^{OU} p_t^{EU}}{(p_t^{EO} p_t^{OU} + p_t^{OE} p_t^{EU} + p_t^{OU} p_t^{EU}) + (p_t^{UO} p_t^{OE} + p_t^{OU} p_t^{UE} + p_t^{OE} p_t^{UE})}$$
(10)

These hypothetical steady states are then regressed on the actual next-period unemployment rate. The slope coefficient thus shows the proportion of the total variation in the actual unemployment rate that can be accounted for by the covariance between the actual unemployment rate and the hypothetical rates. Full details can be found in Appendix D. This is not an exact decomposition so the contributions will not sum to one. However, this method gives a quantitative measure of the comovement between unemployment rate variation, and the variation in worker flows when using a two-state model or a three-state model.

Steady state decompositions are only valid if the correlation between the steady state and actual unemployment rate is high. Following Shimer (2012), we look at the correlation between the steady state unemployment rate and the actual unemployment rate in the following period. We use quarterly averaged data as Shimer does, resulting in a correlation of 0.93.²⁶

Table 3 shows the coefficients from Shimer's regression-based decomposition method. We find that the UE rate accounts for 55% of unemployment rate variation. The EU rate accounts for another 26%. The UO rate is the next largest contributor at just under 20%. The other flows in and

²⁵Earlier papers in the literature framed the argument in terms of unemployment incidence (inflows) versus unemployment duration (outflows). Sider (1985) and Baker (1992) argue that outflows play a more prominent role in understanding unemployment dynamics. Darby et al. (1985, 1986), Blanchard and Diamond (1990), Davis and Haltiwanger (1990, 1992), Burgess (1992), and Burgess and Turon (2005) support the position that inflows are the dominant factor. Cross-national studies such as Petrongolo and Pissarides (2008) and Elsby et al. (2013) find that the relative importance of outflows versus inflows varies between nations.

²⁶This is consistent with Campolieti (2011). Moreover, the correlation we find for Canada is lower than the correlation Shimer (2012) finds for the US (0.99). This is consistent with Elsby et al. (2013), who find that unemployment dynamics are 'faster' in the US than Canada.

	UE	EU	UO	OU	EO	OE
Canada	0.55	0.26	0.19	0.001	0.07	-0.04
US (Shimer, 2012)	0.49	0.22	0.17	0.12	-0.05	0.08

Table 3: Unemployment Rate Decomposition

Notes: The table presents various decompositions of the variability in the steady state unemployment rate for Canada over 1978-2016, and for the US over different periods. The Canadian data are detrended using an HP filter with $\lambda = 10^6$. Canadian rates are detrended using an HP Filter with $\lambda = 10^6$. Canadian data are drawn from the Labour Force Survey. The US results are drawn from Shimer (2012), covering the period 1967-2010. The US results are drawn from data that have been detrended using the HP Filter.

out of the labor force collectively contributing about 3%.

Table 3 also shows Shimer's results for the US over 1967-2010. He finds that UE, EU, and UO rates respectively account for 49%, 22%, and 17% of unemployment rate variation. This is very similar to what we find for Canada. However, Shimer finds a much larger contribution from the OU rate (12% vs 0.1%), and his signs and magnitudes for the EO and OE rates are almost the opposite of what we observe.

5.5 Comparison to Literature

Within the literature, variance decompositions of the unemployment rate have differed along two dimensions: whether the decomposition takes place under a three-state or two-state model, and the method used for the decomposition.²⁷ In addition to Shimer's regression-based decomposition method, Elsby et al. (2009) and Fujita and Ramey (2009) derive a log-differentiation decomposition method. This method decomposes the steady state unemployment rate into unemployment inflow and outflow components. The advantage of their method is that the contributions approximately sum to one. However, it is not obvious how to extend the log-differentiation method to a three-state setting, which is why we only present the regression-based decomposition above.²⁸ Details of the log-differentiation decomposition method can be found in Appendix E.

To compare against the existing literature, including results for Canada, we show the decomposition results using Shimer's (2012) two-state model in Table 4.²⁹ Under the log-differentiation

²⁷A third dimension exists that considers whether the decompositions take place in steady state or out of steady state. Elsby et al. (2013) suggest the difference is negligible for Canada. We only consider steady state decompositions.

²⁸Smith (2011) has made progress in extending this decomposition model to three-states, but the role of flows in and out of the labor force are still difficult to interpret under her extension.

²⁹The correlation between the steady state and actual unemployment rate is 0.95 for the two-state model, using monthly data. The difference in correlations between the two and three-state settings appears to exist because deriving a steady state formula for the unemployment rate requires stronger assumptions in the three-state model than the two-state model.

	Cana	ada	US		
	Outflows	Inflows	Outflows	Inflows	
Log-Differentiation Decomposition	0.59	0.41	0.59	0.41	
Regression-based Decomposition	0.69	0.22	0.85	0.15	

Table 4: Two-State Unemployment Rate Decomposition

Notes: The table presents various decompositions of the variability in the steady state unemployment rate for Canada over 1978-2016, and for the US over different periods. The Canadian data are detrended using an HP filter with $\lambda = 10^6$. Canadian rates are detrended using an HP Filter with $\lambda = 10^6$. Canadian data are drawn from the Labour Force Survey. The US results are drawn from Shimer (2012) for the regression-based method, which covers the period 1976-2010, and Fujita and Ramey (2009) for the log-differentiation method, which covers 1976-2005. All US results are drawn from data that have been detrended using the HP Filter.

method, we find that unemployment outflows account for about 60% of the variation in the steady state unemployment rate, while the inflow rate accounts for the remaining 40%. The regression-based method attributes a noticeably smaller role for unemployment inflows: just over 20%, while about 70% of unemployment rate variation is explained by outflows.

Our two-state unemployment rate decompositions for Canada are similar to earlier estimates for the US when holding the method constant. Shimer (2012) finds a outflow contribution of 85% and an inflow contribution of 15% for the US using his regression-based method.³⁰ Fujita and Ramey (2009) attribute about 60% of variation to unemployment outflows and 40% to inflows for the US, using a log-differentiation decomposition.³¹ Notably, these are almost identical to our results for Canada when using their decomposition method.

Using a log-differentiation decomposition, we find a somewhat larger role for unemployment inflows than previous studies that look at Canada, such as Elsby et al. (2013) and Campolieti (2011).³² The differences between our results and Elsby et al. arise from limitations in their data, as well as small methodological differences. Similar small definitional changes are likely to explain the gap between our results and Campolieti as well.

³⁰Shimer uses duration-based flow data from the CPS over 1976-2010, detrended with an HP filter with the non-standard parameter of $\lambda = 10^5$.

³¹Fujita and Ramey perform this analysis on gross flows data from the CPS over 1976-2005 detrended with an HP filter with a standard parameter of $\lambda = 1600$.

³²Elsby et al. use OECD data derived from the LFS beginning in 1976 and ending in 2009. Campolieti uses LFS data beginning in 1976 and ending in 2008.

6 Conclusion

Gross worker flows measure the reallocation of workers throughout the labor market. As such they offer insight into whether recessions are cleansing or scarring, or how the labor market should be modelled. We provide a complete decomposition of worker flows for Canada, including employer-to-employer transitions. The latter measures the direct movement of workers from one job to another, and thus are distinctly important to gauging the performance of the labor market. We are able to measure these flows using administrative data from the Record of Employment that bypasses concerns from time-aggregation bias. We show that employer-to-employer flows are large and strongly pro-cyclical. Second, we find that the ratio of employer-to-employer flows to unemployment-to-employment flows is counter-cyclical. This implies that during recessions, employed searchers are more effective than unemployed searchers at finding work. We discuss mechanisms that could cause this result, and show that there is a role for multiple explanations. Third, we decompose the variation of a measure labor market fluidity into employer-to-employer transitions, employment inflows, and employment outflows. Employer-to-employer transitions account for about 60% of the variation, highlighting its importance in understanding the labor market. Fourth, we find that unemployment outflows contribute more to unemployment rate variation than inflows. However, the contribution from inflows is also substantial, in line with the previous literature. These results illustrate the importance of gross worker flows to understanding the health of the labor market, and the need to look beyond the unemployment rate and jobs numbers.

A Key Variables

The key variables we estimate, their data sources, and their formula are shown in Table A.1. Since our primary data sources (the ROE and LFS) are reported at different frequencies (annually and monthly, respectively), we make adjustments so that they are compatible. We impute monthly rates from annual data. When combining monthly and annual data to produce the EE rate we take the annual averages of monthly rates. The OE rate is computed in two steps. First we determine the maxima and minima for the OE rate such that the OE, UE, and UO rates are non-negative, using the formulae for the latter two rates. Then we take the midpoints as our OE rate.

T7 + 11		P 1
Variable	Data sources	Formula
Total Separation Rate	ROE, CEIS	$=S_t/E_t^i$
Layoff Rate	ROE, CEIS	$= Layoffs_t / E_t^i$
Quit Rate	ROE, CEIS	$=$ Quits $_t/E_t^i$
Other Separation Rate	ROE, CEIS	$=$ Other Separations $_t/E_t^i$
Joh Finding Data	ROE, CEIS,	$E_{t+1}^i - E_t^i + S_t$
Job Finding Kate	LFS	$=\overline{E_t^i + U_t + O_t}$
EU Rate	LFS	$=f_t^{EU}/E_t$
EO Rate	LFS	$=rac{N_{t+1}^s}{N_{t+1}^s} - p_t^{EU}$
		$E_t = E_t$
OU Rate	LFS	$=\frac{U_{t+1}-L_t p_t^{-1}}{2}$
OF Rate	I FS	O_t
OL Rate		
UE Rate	LFS	$=\frac{E_{t+1}-E_t+N_{t+1}^{*}-O_tp_t^{*}D_t}{2}$
		U_t
UO Rate	LFS	$= \frac{U_t - U_{t+1} + E_t - E_{t+1} - N_{t+1}^s + U_{t+1}^s + O_t p_t^{OL}}{U_t + U_t + U_$
	210	U_t
EE Rate	ROE, LES	$=\frac{H_t + E_t^{se} - U_t p_t^{OL} - O_t p_t^{OL}}{D_t - D_t p_t^{OL}}$
		E_t

Table A.1: List of Variables

Notes: The table presents the variables of interest, and the data sources and formula used to generate the variables.

 S_t denotes gross separation flows, which are directly estimated from the data.

 E_t^i denotes the insurable employment stock.

 E_t , U_t , and O_t denote the employment, unemployment, and inactivity stock, respectively.

 f_t^{EU} denotes to the flow from employment to unemployment, which is estimated as the next period flow of individuals into short-term unemployment and short-term non-employment simultaneously.

 U_{t+1}^s and N_{t+1}^s refer to next period short-term unemployment and non-employment, respectively.

 p_t^{XY} denotes the probability of transitioning from state X to Y.

 H_t denotes gross job finding flows.

 E_t^{se} denotes inflows into self-employment.

The above formula are all for discrete rates. In all our results we convert these to continuous rates by assuming that the transitions follow a Poisson process so that the continuous rate can be computed as $\tilde{p}_t = -\ln(1-p_t)$ as in Shimer (2012).

ROE refers to the Record of Employment. CEIS refers to the Canadian Employment Insurance Statistics. LFS refers to the Canadian Labour Force Survey.

B Three-State Model Solution

As Equation 5 implies, we can estimate the level of employment to unemployment transitions probability (f_t^{EU}) directly from the data. This allows us to determine the probability of this transition by dividing by the employment stock, E_t

From there we can solve for the probability of employment to inactivity transitions (p_t^{EO}) using Equation 4, and the probability of inactivity to unemployment transitions (p_t^{OU}) using Equation 3.

$$p_t^{EO} = \frac{N_{t+1}^s}{E_t} - p_t^{EU}$$
(11)

$$p_t^{OU} = \frac{U_{t+1}^s - E_t p_t^{EU}}{O_t}$$
(12)

Where N_{t+1}^s denotes the next month's level of individuals who have been jobless for one month or less given previous employment, U_{t+1}^s denotes the next month's level of individuals who have been unemployed for four weeks or less, and O_t is the stock of out-of-labor force individuals.

Once a value is assumed for the inactivity to employment flow rate (p_t^{OE}) , we can solve for the unemployment to employment probability (p_t^{UE}) by combining and rearranging Equations 2 and 4:

$$E_{t+1} = E_t - N_{t+1}^s + U_t p_t^{UE} + O_t p_t^{OE}$$

$$p_t^{UE} = \frac{1}{U_t} \left(E_{t+1} - E_t + N_{t+1}^s - O_t p_t^{OE} \right)$$
(13)

Likewise, we can solve for the unemployment to out-of-the-labor force probability (p_t^{UO}) by combining and rearranging Equations 1 through 4:

$$U_{t+1} + E_{t+1} + N_{t+1}^s - U_{t+1}^s = U_t - U_t(p_t^{UE} + p_t^{UO}) + E_t + U_t p_t^{UE} + O_t p_t^{OE}$$

$$p_t^{UO} = \frac{1}{U_t} \left(U_t - U_{t+1} + E_t - E_{t+1} - N_{t+1}^s + U_{t+1}^s + O_t p_t^{OE} \right)$$
(14)

We show these flow rates in Figure B.1.



Figure B.1: Complete Decomposition of Worker Flows Between States

Notes: The figure plots imputed flow rates between employment, unemployment, and out-of-the-labor-force for Canada over 1978-2016 based on monthly data from the Labour Force Survey. All data are detrended using an HP Filter with $\lambda = 10^6$.

C Shimer (2012) Two-State Model

We denote the probability of these two-state transitions as p_t^{ue} and p_t^{eu} . Note that we use uppercase superscripts to denote three-state models, and lowercase superscripts to denote two-state models.

Assume that workers are homogeneous with identical unemployment inflow and outflow probabilities. The continuous unemployment outflow probability can be calculated as:

$$\tilde{p}_{t}^{ue} = -\ln\left(\frac{U_{t+1} - U_{t+1}^{s}}{U_{t}}\right)$$
(15)

Calculating the continuous inflow rate to unemployment, \tilde{p}_t^{eu} is slightly more involved. Shimer shows an implicit function of the inflow rate to unemployment can be derived.

$$U_{t+1} = \frac{(1 - e^{-\tilde{p}_t^{ue} - \tilde{p}_t^{eu}})\tilde{p}_t^{eu}}{\tilde{p}_t^{ue} + \tilde{p}_t^{eu}}(E_t + U_t) + e^{-\tilde{p}_t^{ue} - \tilde{p}_t^{eu}}U_t$$
(16)

We assume that the working-age non-institutionalized population does not change within a period.

Table C.2: Two-State Model Statistics

	Unemployment Outflows	Unemployment Inflows
Mean	0.38	0.034
Corr w/ U	-0.82	0.45

Notes: The table presents average monthly statistics for worker flows for Canada over 1978-2016, calculated using a two-state Shimer model from Labour Force Survey data. All series are detrended using an HP Filter with $\lambda = 10^6$.

When comparing results from the two-state model and three-state model, we calculate the three-state unemployment inflow rate as the sum of EU and OU levels divided by the sum of employment and inactivity, with the continuous transformation applied to the result. The three-state outflow rate is computed under a similar procedure.

If we use a two-state measure of job finding instead of a three-state measure to compute employer-to-employer flows, the level of the employer-to-employer rate rises slightly (3.2%), though the standard deviation and cyclicality remain substantially the same. Further, the employer-to-employer rate we estimate is not sensitive to our normalizing assumption for the three-state model, as job finding under the three-state model is UE+UO, and the three-state model computes essentially the same job finding flows regardless of our normalizing assumption. The normalizing

assumption simply changes the proportion of job finding flows that come from UE versus UO.

D Regression-based Decomposition

Shimer (2012) proposes the following decomposition. Suppose p_t^{eu} is the unemployment outflow rate, p_t^{ue} is the inflow rate, and u_t is the unemployment rate. Let \bar{p}^{XY} denote the average rates. The steady state unemployment can be expressed as:

$$u_t^* = \frac{p_t^{eu}}{p_t^{eu} + p_t^{ue}}$$
(17)

The "outflow" component of steady state unemployment is $\frac{\bar{p}^{eu}}{\bar{p}^{eu}+p_t^{ue}}$, and the "inflow" component is $\frac{p_t^{eu}}{p_t^{eu}+p_t^{ue}}$. The fraction of the variation in the unemployment rate due to outflows is the covariance between $\frac{\bar{p}^{eu}}{\bar{p}^{eu}+p_t^{ue}}$ and u_{t+1} divided by the variance of u_{t+1} , which is conveniently the coefficient of a regression of $\frac{\bar{p}^{eu}}{\bar{p}^{eu}+p_t^{ue}}$ on u_{t+1} . The fraction of the variation due to outflows is the covariance of $\frac{\bar{p}^{eu}}{\bar{p}^{eu}+p_t^{ue}}$ with u_{t+1} divided by the variance of u_{t+1} . As Shimer (2012) discusses, this is not an exact decomposition so the two parts need not sum to one.³³

This method can also be applied to three-state models, using the conditions that employment, unemployment, and inactivity are all at steady state.

$$E_{t}(p_{t}^{EU} + p_{t}^{EO}) = U_{t}p_{t}^{UE} + O_{t}p_{t}^{OE}$$

$$U_{t}(p_{t}^{UE} + p_{t}^{UO}) = E_{t}p_{t}^{EU} + O_{t}p_{t}^{OU}$$

$$O_{t}(p_{t}^{OE} + p_{t}^{OU}) = E_{t}p_{t}^{EO} + U_{t}p_{t}^{UO}$$
(18)

Manipulating these equations, the steady state unemployment rate can be expressed as:

$$u_t^* = \frac{p_t^{EO} p_t^{OU} + p_t^{OE} p_t^{EU} + p_t^{OU} p_t^{EU}}{(p_t^{EO} p_t^{OU} + p_t^{OE} p_t^{EU} + p_t^{OU} p_t^{EU}) + (p_t^{UO} p_t^{OE} + p_t^{OU} p_t^{UE} + p_t^{OE} p_t^{UE})}$$
(19)

By constructing hypothetical steady states where only one transition is allowed to vary, while the others are held constant at their mean value, we can determine how much that transition contributes to variation in the unemployment rate. E.g. the EU component of steady state unemployment rate is $\frac{\bar{p}^{EO}\bar{p}^{OU} + \bar{p}^{OE}p_t^{EU} + \bar{p}^{OU}p_t^{EU}}{(\bar{p}^{EO}\bar{p}^{OU} + \bar{p}^{OE}p_t^{EU} + \bar{p}^{OU}p_t^{EU}) + (\bar{p}^{UO}\bar{p}^{OE} + \bar{p}^{OU}\bar{p}^{UE} + \bar{p}^{OE}\bar{p}^{UE})}$.

³³Nevertheless, in Shimer's (2012) application, the two parts sum almost exactly to one.

E Log-Differentiation Decomposition

Begin with Shimer's steady state unemployment rate equation under a two-state model:

$$u_t^* = \frac{p_t^{eu}}{p_t^{eu} + p_t^{ue}}$$
(20)

Log differentiation of both sides yields:

$$d\ln u_t^* = d\ln p_t^{eu} - d\ln(p_t^{eu} + p_t^{ue})$$
(21)

$$d\ln u_t^* = d\ln p_t^{eu} - \frac{1}{p_t^{eu} + p_t^{ue}} d(p_t^{eu} + p_t^{ue})$$
(22)

$$d\ln u_t^* = d\ln p_t^{eu} - \frac{1}{p_t^{eu} + p_t^{ue}} dp_t^{eu} - \frac{1}{p_t^{eu} + p_t^{ue}} dp_t^{ue}$$
(23)

$$d\ln u_t^* = d\ln p_t^{eu} - \frac{p_t^{eu}}{p_t^{eu} + p_t^{ue}} \frac{dp_t^{eu}}{p_t^{eu}} - \frac{p_t^{ue}}{p_t^{eu} + p_t^{ue}} \frac{dp_t^{ue}}{p_t^{ue}}$$
(24)

$$d\ln u_t^* = d\ln p_t^{eu} - u_t^* d\ln p_t^{eu} - (1 - u_t^*) d\ln p_t^{ue}$$
(25)

$$d\ln u_t^* = (1 - u_t^*) \left[d\ln p_t^{eu} - d\ln p_t^{ue} \right]$$
(26)

Fujita and Ramey (2009) then write this as a generic equation.

$$du_t^* = du_t^{eu} + du_t^{ue} \tag{27}$$

Taking the variance of the generic equation is akin to taking the variance of the sum of correlated variables. Thus the variance of the generic equation will equal the sum of the covariances.

$$\operatorname{Var}(du_t^*) = \operatorname{Cov}(du_t^*, du_t^{eu}) + \operatorname{Cov}(du_t^*, du_t^{ue})$$
(28)

Define:

$$\beta^{eu} = \frac{\operatorname{Cov}(du_t^*, du_t^{eu})}{\operatorname{Var}(du_t^*)}$$
(29)

As Fujita and Ramey (2009) notes, this is equivalent to the betas in finance. The decomposition can then be written as:

$$1 = \beta^{eu} + \beta^{ue} \tag{30}$$

 β^{eu} can then be estimated as the coefficients of simple linear regressions of $(1 - u_t^*)\Delta \ln p_t^{eu}$ on $\Delta \ln u_t^*$, with a similar procedure being used to estimate β^{ue} .

F Differences between our study and Elsby, Hobijn, and Şahin (2013)

We summarize the key differences between our analysis and Elsby et al. (2013) [EHS] in Table F.3, and show the cumulative effect of incorporating details of the EHS analysis. Rows 1-4 are differences caused by data limitations, while rows 5-8 are methodological differences. The data limitations are caused by their use of OECD harmonized data. The OECD data only have annual data; hence, EHS have to approximate the model solution to allow for time aggregation. The OECD data also define short-term unemployment as people who have become unemployed in the last 0-3 weeks rather than 0-4 weeks, as one would wish to use in a monthly model. In contrast, we are able to use monthly data with short-term unemployed defined as people who became unemployed in the last 0-4 weeks (we calculate this directly from the LFS). The largest methodological difference is that we include all unemployed people in calculating the fraction of short-term unemployed, so we are assuming those who do not report a duration have durations. Furthermore, EHS perform their decomposition using the actual unemployment rate, while we decompose the steady state unemployment rate.

G Extra Figures and Tables

		Outflow Contribution	Inflow Contribution
(1)	Baseline	0.59	0.41
(2)	Data Averaged Annually ^a	0.61	0.38
(3)	EHS Annual Formula Used ^b	0.66	0.32
(4)	U^s : 0-3 Weeks	0.69	0.30
(5)	U^s Incidence Definition ^{c}	0.73	0.25
(6)	No Detrending	0.75	0.24
(7)	Time Period Ends in 2009	0.75	0.23
(8)	Actual vs steady state Decomposition	0.78	0.25
(9)	EHS results	0.80	0.24

Table F.3: Differences between Elsby et al. (2013) and Our Analysis

Notes: The table presents the differences between the analysis of Elsby et al. (2013) and our analysis, as well as the cumulative effect of adopting elements of the analysis of EHS.

A gap remains between our results and EHS because we do not account for all differences, such as differences in the numerical method used to solve for unemployment inflow rates.

^{*a*} The data are averaged annually, but remain on a monthly basis.

^b The use of annual data means EHS have to approximate the model solution to allow for time aggregation.

^c EHS define short-term unemployment incidence as the proportion of short-term unemployed over the number of unemployed who report a duration, instead of dividing by the total number of unemployed.

Table G.4: Empirical Results – Common Denominator

(a) Separation and Job Finding Statistics

	Job Finding	Separation			
		All	Layoffs	Quits	Other
Mean	0.027	0.026	0.011	0.0062	0.0086
Std. Dev.	0.0019	0.0019	0.00095	0.0017	0.00082
Unemployment Rate Corr.	-0.58	-0.49	0.49	-0.68	-0.28

(b) Worker Flows

	UE	EU	UO	EO	OU	OE	EE
Mean	0.0071	0.0037	0.0089	0.0047	0.012	0.0019	0.018
Std. Dev.	0.0015	0.00084	0.0017	0.00058	0.0012	0.000062	0.0019
Unemployment Rate Corr.	0.08	0.32	0.26	-0.04	0.18	-0.07	-0.56

Notes: Panel G.4a presents statistics for the imputed monthly job finding rate and separation rate taken over the working age population for Canada over 1978-2016 using gross flow data from the Record of Employment. Panel G.4b presents average monthly statistics for worker flows as rates over the working age population for Canada over 1978-2016, calculated using a three-state model with data from the Labour Force Survey and the Record of Employment.

No series have been detrended.

	Mean	Corr w/U
Job Finding	0.027	-0.58
EE	0.018	-0.50
UE	0.007	-0.64
OE	0.002	_
Job Separations	0.026	-0.28
EE	0.018	-0.50
EU	0.004	0.41
EO	0.005	0.17
Layoffs	0.011	0.59
Quits	0.006	0.70
Other	0.009	-0.07
OU	0.012	0.17
UO	0.009	-0.30

Table G.5: Average Gross Worker Flows over the Working Age Population

Notes: The first column reports time-series averages of each worker flow as a fraction of the working age population in Canada. The second column reports the correlation of the corresponding transition probabilities with the unemployment rate. We have detrended the unemployment rate using an HP-filter with $\lambda = 10^6$. The sample period is 1978-2016.

References

- AGHION, P. AND G. SAINT-PAUL (1998): "Virtues of Bad Times Interaction Between Productivity Growth and Economic Fluctuations," *Macroeconomic Dynamics*, 2, 322–344.
- AKERLOF, G. A., A. K. ROSE, AND J. L. YELLEN (1988): "Job Switching and Job Satisfaction in the US Labor Market," *Brookings Papers on Economic Activity*, 495–594.
- ARTIS, M. J. AND W. ZHANG (1997): "International business cycles and the ERM: Is there a European business cycle?" *International Journal of Finance & Economics*, 2, 1–16.

—— (1999): "Further evidence on the international business cycle and the ERM: is there a European business cycle?" Oxford Economic Papers, 51, 120–132.

BACHMANN, R. (2005): "Labour market dynamics in Germany: Hirings, separations, and job-tojob transitions over the business cycle," Tech. rep., SFB 649 discussion paper.

- BAKER, M. (1992): "Unemployment Duration: Compositional Effects and Cyclical Variability," *American Economic Review*, 82, 313–321.
- BARLEVY, G. (2002): "The Sullying Effect of Recessions," The Review of Economic Studies, 69, 65-96.
- BASSANINI, A. AND A. GARNERO (2013): "Dismissal protection and worker flows in OECD countries: Evidence from cross-country/cross-industry data," *Labour Economics*, 21, 25–41.

BILAL, A. G., N. ENGBOM, S. MONGEY, AND G. L. VIOLANTE (2019): "Firm and Worker Dynamics in a Frictional Labor Market," Working Paper 26547, National Bureau of Economic Research.

- BJELLAND, M., B. FALLICK, J. HALTIWANGER, AND M. ERIKA (2011): "Employer-to-Employer Flows in the United States: Estimates Using Linked Employer-Employee Data," *Journal of Business and Economic Statistics*, 29, 493–505.
- BLANCHARD, O. J. AND P. DIAMOND (1989): "The Beveridge Curve," Brookings Papers on Economic Activity, 1–76.
- —— (1990): "The Cyclical Behavior of the Gross Flows of U.S. Workers," *Brookings Papers on Economic Activity*, 85–155.
- BOWERS, N. AND F. W. HORVATH (1984): "Keeping time: An analysis of errors in the measurement of unemployment duration," *Journal of Business & Economic Statistics*, 2, 140–149.
- BURDETT, K. (1978): "A Theory of Employee Job Search and Quit Rates," aer, 68, 212-220.
- BURGESS, S. AND H. TURON (2005): "Unemployment Dynamics in Britain," *The Economic Journal*, 115, 423–448.
- BURGESS, S. M. (1992): "The Flow into Unemployment in Britain," *The Economic Journal*, 102, 888–895.

(1993): "A model of competition between unemployed and employed job searchers: an application to the unemployment outflow rate in Britain," *The Economic Journal*, 103, 1190–1204.

- CABALLERO, R. J. AND M. L. HAMMOUR (2005): "The cost of recessions revisited: A reverseliquidationist view," *The Review of Economic Studies*, 72, 313–341.
- CABALLERO, R. J., M. L. HAMMOUR, ET AL. (1996): "On the Timing and Efficiency of Creative Destruction," *Quarterly Journal of Economics*, 111, 805–852.
- CAMPOLIETI, M. (2011): "The Ins and Outs of Unemployment in Canada, 1976–2008," *Canadian Journal of Economics*, 44, 1331–1349.
- DARBY, M. R., J. HALTIWANGER, AND M. PLANT (1985): "Unemployment Rate Dynamics and Persistent Unemployment under Rational Expectations," *American Economic Review*, 75, 614–637.
- DARBY, M. R., J. C. HALTIWANGER, AND M. W. PLANT (1986): "The Ins and Outs of Unemployment: The Ins Win," Working Paper.
- DAVIS, S. J., R. J. FABERMAN, AND J. HALTIWANGER (2006): "The Flow Approach to Labor Markets: New Data Sources and Micro-Macro Links," *Journal of Economic Perspectives*, 20, 3–26.
- —— (2012): "Labor market flows in the cross section and over time," Journal of Monetary Economics, 59, 1–18.
- DAVIS, S. J. AND J. HALTIWANGER (1990): "Gross Job Creation and Destruction: Microeconomic Evidence and Macroeconomic Implications," in *NBER Macroeconomics Annual 1990, Volume 5*, MIT Press, 123–186.
- (1992): "Gross Job Creation, Gross Job Destruction, and Employment Reallocation," Quarterly Journal of Economics, 107, 819–863.
- ELSBY, M. W., B. HOBIJN, AND A. ŞAHIN (2013): "Unemployment Dynamics in the OECD," *Review of Economics and Statistics*, 95, 530–548.
- ELSBY, M. W., R. MICHAELS, AND G. SOLON (2009): "The Ins and Outs of Cyclical Unemployment," *American Economic Journal: Macroeconomics*, 1, 84–110.
- FABERMAN, R. J. AND M. KUDLYAK (2019): "The Intensity of Job Search and Search Duration," *American Economic Journal: Macroeconomics*, 11, 327–57.
- FALLICK, B. AND C. A. FLEISCHMAN (2004): "Employer-to-Employer Flows in the U.S. Labor Market: The Complete Picture of Gross Worker Flows," Working Paper.
- FLANAGAN, R. J. (1999): "Macroeconomic performance and collective bargaining: an international perspective," *Journal of Economic Literature*, 37, 1150–1175.
- FOSTER, L., C. GRIM, AND J. HALTIWANGER (2016): "Reallocation in the Great Recession: cleansing or not?" *Journal of Labor Economics*, 34, S293–S331.
- FUJITA, S. AND G. RAMEY (2009): "The Cyclicality of Separation and Job Finding Rates," International Economic Review, 50, 415–430.
- GAVAZZA, A., S. MONGEY, AND G. L. VIOLANTE (2018): "Aggregate Recruiting Intensity," American Economic Review, 108, 2088–2127.

- GOMES, J., J. GREENWOOD, AND S. REBELO (2001): "Equilibrium Unemployment," Journal of Monetary Economics, 48, 109–152.
- GOMES, P. (2012): "Labour market flows: Facts from the United Kingdom," *Labour Economics*, 19, 165–175.
- HALL, R. E. (1991): "Recessions as Reorganizations," NBER Macroeconomics Annual, 17–47.
- —— (2006): "Job Loss, Job Finding, and Unemployment in the U.S. Economy Over the Past Fifty Years," in NBER Macroeconomics Annual 2005, ed. by M. Gertler and K. Rogoff, Cambridge, MA: MIT Press.
- HALTIWANGER, J., H. HYATT, AND E. MCENTARFER (2015): "Cyclical Reallocation of Workers across Employers by Firm Size and Firm Wage," NBER Working Paper No. 21235.
- HORNSTEIN, A., P. KRUSELL, AND G. L. VIOLANTE (2003): "A Quantitative Study of the Replacement Problem in Frictional Economies," Tech. rep., mimeo NYU.
- JONES, S. R. (1993): "Cyclical and Seasonal Properties of Canadian Gross Flows of Labour," Canadian Public Policy, 1–17.
- KARAHAN, F., R. MICHAELS, B. PUGSLEY, A. ŞAHIN, AND R. SCHUH (2017): "Do Job-to-Job Transitions Drive Wage Fluctuations over the Business Cycle?" *American Economic Review*, 107, 353–57.
- KIYOTAKI, N. AND R. LAGOS (2007): "A Model of Job and Worker Flows," Journal of Political Economy, 115, 770–819.
- KRAUSE, M. U. AND T. A. LUBIK (2006): "On-the-Job Search and the Cyclical Dynamics of the Labor Market," Working Paper.
- KRUEGER, A. B. AND A. MUELLER (2010): "Job search and unemployment insurance: New evidence from time use data," *Journal of Public Economics*, 94, 298 307.
- KRUSELL, P., T. MUKOYAMA, R. ROGERSON, AND A. ŞAHIN (2017): "Gross Worker Flows over the Business Cycle," *American Economic Review*, 107, 3447–76.
- MAZUMDER, B. (2007): "New Evidence on Labor Market Dynamics over the Business Cycle," *Economic Perspectives*, 31, 36.
- MENZIO, G. AND S. SHI (2011): "Efficient Search on the Job and the Business Cycle," *Journal of Political Economy*, 119, 468–510.
- MORTENSEN, D. T. AND C. A. PISSARIDES (1994): "Job Creation and Job Destruction in the Theory of Unemployment," *The Review of Economic Studies*, 61, 397–415.
- MOSCARINI, G. AND F. POSTEL-VINAY (2018): "On the Job Search and Business Cycles," .
- MUKOYAMA, T. (2014): "The Cyclicality of Job-to-Job Transitions and Its Implications for Aggregate Productivity," *Journal of Economic Dynamics and Control*, 39, 1–17.
- MUKOYAMA, T., C. PATTERSON, AND A. ŞAHIN (2018): "Job Search Behavior over the Business Cycle," *American Economic Journal: Macroeconomics*, 10, 190–215.

- NAGYPAL, E. (2004): "Worker Reallocation over the Business Cycle: The Importance of Job-to-Job Transitions, Part 1: Evidence," Working Paper.
- OECD (1994): "Collective Bargaining: Levels and Coverage," in OECD Employment Outlook 1994, OECD Publishing, chap. 5.
- ——— (2017): "Collective Bargaining in a Changing World of Work," in OECD Employment Outlook 2017, OECD Publishing, chap. 4.
- PETRONGOLO, B. AND C. A. PISSARIDES (2001): "Looking Into the Black Box: A Survey of the Matching Function," *Journal of Economic Literature*, 39, 390–431.
- (2008): "The Ins and Outs of European Unemployment," American Economic Review, 98, 256–262.
- PICOT, G., Z. LIN, AND W. PYPER (1998): "Permanent Layoffs in Canada: Overview and Longitudinal Analysis," *Canadian Journal of Economics*, 31, 1154–1178.
- POTERBA, J. M. AND L. H. SUMMERS (1986): "Reporting Errors and Labor Market Dynamics," *Econometrica*, 54, 1319–1338.
- SALOP, S. C. (1973): "Systematic Job Search and Unemployment," *The Review of Economic Studies*, 40, 191–201.
- SHIMER, R. (2012): "Reassessing the Ins and Outs of Unemployment," *Review of Economic Dynamics*, 15, 127–148.
- SHLEIFER, A. (1986): "Implementation Cycles," Journal of Political Economics, 1163–1190.
- SIDER, H. (1985): "Unemployment Duration and Incidence: 1968-82," *American Economic Review*, 75, 461–472.
- SMITH, J. C. (2011): "The Ins and Outs of UK Unemployment," The Economic Journal, 121, 402–444.
- STADLER, G. W. (1990): "Business Cycle Models With Endogenous Technology," American Economic Review, 763–778.
- VAN ZANDWEGHE, W. (2010): "On-the-Job Search, Sticky Prices, and Persistence," Journal of Economic Dynamics and Control, 34, 437–455.