# Optimal Taxation of Top Labor Incomes: A Tale of Three Elasticities 

# Thomas Piketty (PSE) Emmanuel Saez (Berkeley and NBER) Stefanie Stantcheva (MIT) 

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## Introduction

- Top $1 \%$ share of pre-tax income has surged in US and English-speaking countries (less so in Europe and Japan)
- ... while top tax rates have declined
- Possible explanations?
- Market-driven skill-biased change (but why only some countries?)
- Institution-driven (tolerance for pay and social norms change)
- Taxes? (but through what channel?)


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How do taxes affect the top $1 \%$ pre-tax share and top pre-tax incomes? Three narratives
(1) Standard supply side channel (Lindsey (1987), Feldstein (1995))

## This paper:

- Simple model capturing all three responses
- Derives optimal tax formula as a function of the three elasticities
- Empirical analysis
- Macro evidence: long-term evidence for the US and international evidence for 18 OECD countries since 1960
- Micro evidence on CEO pay in the US
- International micro evidence on CEO pay and governance.


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(3) Compensation bargaining and rent-extraction

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## Introduction: Results of the Paper (I)

## Main theoretical results:

- Sole limiting factor is real supply-side (first) elasticity - avoidance (second) elasticity should be minimized
- Compensation bargaining (third) elasticity tends to increase taxes, potentially a lot.


## Macro empirical results:

- Suggestive macro evidence:
- Large total elasticity $e=e_{1}+e_{2}+e_{3}=0.5$ in 18 OECD countries.
- US long-term evidence: avoidance channel is not full story $\Rightarrow e_{2}<0.1$
- No correlation between top tax rates and growth: $\Rightarrow e_{1}$ small at the top, $\Rightarrow e_{3} \simeq 0.3 \Rightarrow t=83 \%$ potentially ( $57 \%$ in pure supply side).


## Introduction: Results of the Paper (II)

## Micro empirical results:

- CEO pay and bargaining in the US:
- CEOs are rewarded for "non-deserved" luck income
- Sensitivity of pay to luck income (but not to true performance) has increased in the recent low tax period.
- International CEO compensation and governance:
- CEO pay depends on top tax rates even after controlling for firm performance
- Top retention rates increase CEO pay, but less so in well-governed firms $\rightarrow$ part of increase in pay in badly governed firms is likely due to rent-extraction.


## Outline of the talk

(1) Standard model with real supply-side response
(2) Tax Avoidance Responses
(3) Bargaining and rent-seeking responses
(1) Empirical evidence

- Macro: US evidence
- Macro: International evidence
- Micro: CEO pay in the US
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## Standard Model with Real Supply Side Responses

- z: taxable income
- Consider a constant tax rate $\tau$ for $z \geq \bar{z}$.
- Utility (no income effects):

$$
u_{i}(c, z)=c-h_{i}(z)
$$

with $c=z-T(z)$, disposable income and $h_{i}()$ cost of effort, increasing and convex.

- Individual optimization: $h_{i}^{\prime}\left(z_{i}\right)=(1-\tau) \Rightarrow z_{i}=z_{i}(1-\tau)$
- Aggregating over all individuals: $z=z(1-\tau)$.
- First elasticity: $e_{1}=\frac{d z}{d(1-\tau)} \frac{(1-\tau)}{z}$.


## Standard Model with Real Supply Side Responses

- Social welfare across agents of type $i$ :

$$
W=\int G\left(u_{i}\right) d v(i)
$$

s.t.: $\int T\left(z_{i}\right) d v(i) \geq T_{0}[p]$

- Marginal social welfare weight: $g_{i}=\frac{G^{\prime}\left(u_{i}\right)}{p}$
- Optimal tax rate with $g=0$ at the top (revenue maximizing rate):

$$
\tau^{*}=\frac{1}{1+a e_{1}}
$$

with $a=z /(z-\bar{z})>1$.

- Calibration (Diamond and Saez (2011)): $a=1.5$ (US), $a \approx 2$ (EU).

$$
\begin{array}{ll}
e_{1}=0.25 & \Rightarrow \tau^{*}=73 \% \\
e_{1}=1 \quad & \Rightarrow \tau^{*}=40 \%
\end{array}
$$

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## Tax Avoidance Responses

- Pure avoidance model: all shifting purely wasteful (income shifting model in slides' Appendix).
- $y$ is real income, $x$ sheltered income at cost $d_{i}(x)$
- Taxable income, $z=y-x$
- Utility:

$$
u_{i}(c, y, x)=c-h_{i}(y)-d_{i}(x)
$$

where $c=R+(1-\tau) y+(\tau-t) x$

## Tax Avoidance Responses

- Solutions: $h_{i}^{\prime}(y)=1-\tau$, and $d_{i}^{\prime}(x)=(\tau-t)$
- Aggregating over all taxpayers:
- $y=y(1-\tau)$, with real elasticity $e_{1}$
- $x=x(\tau-t)$, increasing in $\tau-t$.
- $z=z(1-\tau, t)$, increasing in $1-\tau$ and $t$, with elasticity $e$.
- $s$ is fraction of behavioral response due to tax avoidance, $e_{2}=s . e$ is tax avoidance elasticity:

$$
s=\frac{d x / d(\tau-t)}{\partial z / \partial(1-\tau)}
$$

- Total elasticity: $e=(y / z) \cdot e_{1}+e_{2}$, (if no avoidance initially: $e=e_{1}+e_{2}$ ).


## Tax Avoidance Responses

- Partial optimum: For a given $t$, optimal $\tau$ :

$$
\tau^{*}=\frac{1+t \cdot a \cdot e_{2}}{1+a \cdot e}
$$

- Full optimum:

$$
\tau^{*}=t^{*}=\frac{1}{1+a \cdot e_{1}}
$$

Only real elasticity $e_{1}$ limits $\tau$.

- Comments:
- For $t=0: \tau^{*}=1 /(1+$ a.e $)$ as in standard model (Feldstein (1999): irrelevant whether sheltering or real response $t=0$ ).
- If $t>0$ : "Fiscal externality" and $\tau>1 /(1+a . e)$.
- Govt should close all sheltering opportunities $(t=\tau)$ : in practice, which avoidance channels are too costly to close versus pure creations of tax system itself (loopholes).


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## Compensation Bargaining

- Pay need not equal marginal productivity: bargaining, imperfect information on productivity
- Entrenchment, rent-seeking $\Rightarrow$ overpay
- Social norms, intolerance for high pay $\Rightarrow$ underpay
- Few taxation papers with imperfect labor markets. Typically focus on restoring efficiency: Fuest and Huber (1997), Aronsson and Sjogren (2004)
- Some look at redistribution: Hungerbuehler et. al. (2006), Stantcheva (2011), Rothschild and Scheuer (2012)


## Compensation Bargaining: Model

- Individual $i$ receives fraction $\eta$ of his actual product $y$ :
$z=\eta y=y+b$ where bargained earnings are $b=(\eta-1) y$
- Individual utility:

$$
u^{i}(c, \eta, y)=c-h_{i}(y)-k_{i}(\eta)
$$

where $k_{i}(\eta)$ increasing and convex.

- $E(b)$ : average bargaining in the economy.
- Important simplifying assumption:
- Any gain/loss from bargaining hits everyone in the economy uniformly (Appendix in paper relaxes this).
- Hence, demogrant $T(0)$ fully absorbs gain/loss.


## Compensation Bargaining: Individual behavior

- Individual optimization leads to:

$$
\begin{aligned}
h_{i}^{\prime}(y) & =(1-\tau) \eta \\
k_{i}^{\prime}(\eta) & =(1-\tau) y
\end{aligned}
$$

- Defines the aggregate functions

$$
\begin{aligned}
& y=y(1-\tau) \\
& \eta=\eta(1-\tau) \\
& b=b(1-\tau)
\end{aligned}
$$

as increasing functions of the net-of-tax rate.

## Compensation Bargaining: Elasticities

- Supply side elasticity $e_{1}$ : as before $e_{1}=\frac{d y}{d(1-\tau)} \frac{1-\tau}{y}$
- Bargaining "elasticity", $e_{3}$ : define $s$ as fraction of behavioral response due to bargaining: $s=\frac{d b / d(1-\tau)}{d z / d(1-\tau)}$

$$
e_{3}=\frac{d b}{d(1-\tau)} \frac{1-\tau}{z}
$$

Total elasticity: e:

$$
e=\frac{\partial z}{\partial(1-\tau)} \frac{1-\tau}{z}=\frac{e_{3}}{s}
$$

Note that $e=\frac{y}{z} e_{1}+e_{3}$.

## Compensation Bargaining: Optimal tax

- $s$ can be negative, leading to $e_{3}$ negative, if $\eta$ sufficiently small $\left(\eta \leq \frac{e_{1}}{e_{1}+e_{\eta}}\right)$
- $s$ and hence $e_{3}$ always positive if individuals are overpaid $(\eta>1)$


## Theorem

The optimal tax rate is

$$
\tau^{*}=\frac{1+a e_{3}}{1+a e}=1-\frac{a(y / z) e_{1}}{1+a e}
$$

$\tau^{*}$ decreases with the real elasticity $e_{1}$ and total elasticity e, increases with overpayment $z / y$ and with the bargaining elasticity $e_{3}$.
If top earners are overpaid, $\tau^{*}>1 /\left(1+a e_{1}\right)$.
If $e_{1}=0, \tau^{*}=1$.

## Compensation Bargaining: Comments

- Implementing formula requires knowing, in addition to total $e$, either $e_{3}$ or $e_{1}$ and $(y / z)$. Hard (but see empirical section)!
- Trickle up: If top earners overpaid, lowering tax $\tau$ extracts resources from lower earners.
- If $e=1$, and $y=z$, optimal tax in pure supply side case is $40 \%$.
- If $e_{1}=0.5$, starting from $y=z$, optimal tax is $70 \%$.
- If paid twice their marginal product, optimal rate is $85 \%$.
- Trickle down: If top earners underpaid, lowering $\operatorname{tax} \tau$ transfers resources to lower earners.
- e.g.: if Japan has implicit caps on pay (social norms), optimal $\tau$ could be lower.


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## Macro Evidence: US



Evasion cannot be full picture: series with or without capital gains move closely together

## Macro Evidence: US

Table 1: US Evidence on Top Income Elasticities


## Macro Evidence: US

- Strong correlation between top income shares and top tax rates

$$
\Rightarrow e \text { is large }
$$

- Almost same for income series including capital gains: shifting is not full story (in short run, a lot of shifting effects, Auerbach (1988), Gordon and Slemrod (2000))
- Other types of tax-exempt compensation ignored here, BUT seems they increased despite tax rates falling
- Off-shore accounts have not decreased (Zucman (2011))
- Perks: would have had to be huge in 70 s to account for full effect Median CEO pay pre-1970s was $\$ 0.75$ (Frydman and Saks (2010)); lower than perks reported in the press today! (Yermack (2006))
$\Rightarrow e_{2}$ small in long-run $\Rightarrow e_{1}+e_{3}$ large


## Macro Evidence: US



## Macro Evidence: US

C. Effect of Top MTR on income growth (1913-2008): $\log ($ income $)=a+b * \log (1-T o p ~ M T R)+c^{\star}$ time $+\varepsilon$

| Top 1\% real income | 0.265 | 0.261 |
| :--- | :---: | :---: |
|  | $(0.047)$ | $(0.041)$ |
| Bottom 99\% real income | -0.080 | -0.076 |
|  | $(0.040)$ | $(0.039)$ |
| Average real income | -0.027 | -0.027 |
| Number of observations | $(0.018)$ | $(0.034)$ |
| N | 96 | 96 |

## Empirical Evidence: US

- Separate $e_{1}$ from $e_{3}$ by examining effect of ( 1 - top tax rate) on growth of bottom $99 \%$.
- Strong positive effect on top $1 \%$ income growth
- Negative effect on bottom $99 \%$ income growth, zero effect on overall average growth
- Suggests real elasticity $e_{1} \approx 0$.
- Problem is validity of this simple OLS: growth could have slowed down for other reasons (and top 1\% did not suffer because of tax cuts).


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## Macro Evidence: International

## Data

- Data from 18 OECD countries 1960-2010
- Construct marginal top tax rates (income tax (national+local), robustness check adds payroll + consumption taxes)
- Top Income Shares from World Top Incomes Database


## Questions

- Effect of top tax rates on top $1 \%$ share?
- Effect of top tax rates on growth?


## Top 1\% share and top tax rates 1960-64

A Top 1\% Share and Top Marginal TaxRate in 1960-4


Weak negative correlation

## Top 1\% share and top tax rates around 2005-09

B. Top 1\% Share and Top Marginal TaxRate in 2005-9


Strong negative correlation

## Top 1\% share and top tax rates 1960-2009



## Top tax rates and top $1 \%$ income share 1960-2009

Table 2: International Evidence on Top Income Elasticities

A. Effect of the Top Marginal Income Tax Rate on Top 1\% Income Share Regression: $\log ($ Top $1 \%$ share $)=a+e^{*} \log (1-$ Top MTR) $+\varepsilon$

| No controls | 0.324 | 0.163 | 0.803 | 0.364 | 0.128 | 0.821 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $(0.034)$ | $(0.039)$ | $(0.053)$ | $(0.043)$ | $(0.085)$ | $(0.032)$ |
| Time trend control | 0.375 | 0.182 | 0.656 | 0.425 | 0.191 | 0.761 |
|  | $(0.042)$ | $(0.030)$ | $(0.056)$ | $(0.045)$ | $(0.091)$ | $(0.032)$ |
| Country fixed effects | 0.314 | 0.007 | 0.626 | 0.267 | 0.008 | 0.595 |
| Number of observations | $(0.025)$ | $(0.039)$ | $(0.044)$ | $(0.035)$ | $(0.070)$ | $(0.026)$ |
| N | 774 | 292 | 482 | 286 | 132 | 516 |

## Top tax rates and average growth 1960-2009

## A Growth and Change in Top Marginal Tax Rate



## Top tax rates and average growth 1960-2009



## Top tax rates and average growth 1960-2009

Table 2: International Evidence on Top Income Elasticities

|  | All 18 countries and fixed periods |  |  | Bootstrapping period and country set |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1960-20101960-1980 1981-2010 |  |  | Median | $\begin{gathered} \text { 5th } \\ \text { percentile } \end{gathered}$ | 95th percentile |
|  | (1) | (2) | (3) | (4) | (5) | (6) |
| B. Effect of the Top Marginal Income Tax Rate on real GDP per capita Regression: $\log ($ real GDP per capita $)=a+b^{\star} \log (1-T o p$ MTR $)+c^{\star} t i m e+\varepsilon$ |  |  |  |  |  |  |
| No country fixed effects | $\begin{aligned} & -0.064 \\ & (0.033) \end{aligned}$ | $\begin{aligned} & -0.018 \\ & (0.041) \end{aligned}$ | $\begin{gathered} -0.097 \\ (0.043) \end{gathered}$ | $\begin{gathered} 0.002 \\ (0.042) \end{gathered}$ | $\begin{gathered} -0.214 \\ (0.080) \end{gathered}$ | $\begin{gathered} 0.173 \\ (0.026) \end{gathered}$ |
| Country fixed effects | $\begin{aligned} & -0.029 \\ & (0.014) \end{aligned}$ | $\begin{aligned} & -0.082 \\ & (0.016) \end{aligned}$ | $\begin{gathered} 0.037 \\ (0.019) \end{gathered}$ | $\begin{gathered} -0.004 \\ (0.016) \end{gathered}$ | $\begin{gathered} -0.087 \\ (0.031) \end{gathered}$ | $\begin{gathered} 0.071 \\ (0.011) \end{gathered}$ |
| Initial GDP per capita | $\begin{aligned} & -0.095 \\ & (0.019) \end{aligned}$ | $\begin{aligned} & -0.025 \\ & (0.016) \end{aligned}$ | $\begin{aligned} & -0.023 \\ & (0.014) \end{aligned}$ | $\begin{aligned} & -0.054 \\ & (0.017) \end{aligned}$ | $\begin{aligned} & -0.149 \\ & (0.030) \end{aligned}$ | $\begin{gathered} 0.022 \\ (0.011) \end{gathered}$ |
| Initial GDP per capita, time*intial GDP per cap | $\begin{array}{cc} -0.088 \\ (0.017) \end{array}$ | $\begin{gathered} 0.004 \\ (0.011) \end{gathered}$ | $\begin{gathered} -0.037 \\ (0.014) \end{gathered}$ | $\begin{gathered} -0.060 \\ (0.016) \end{gathered}$ | $\begin{aligned} & -0.160 \\ & (0.030) \end{aligned}$ | $\begin{gathered} 0.012 \\ (0.011) \end{gathered}$ |
| Country fixed effects, time*initial GDP per cap | $\begin{gathered} -0.018 \\ (0.011) \end{gathered}$ | $\begin{gathered} 0.000 \\ (0.014) \end{gathered}$ | $\begin{gathered} 0.008 \\ (0.017) \end{gathered}$ | $\begin{gathered} -0.015 \\ (0.013) \end{gathered}$ | $\begin{gathered} -0.069 \\ (0.031) \end{gathered}$ | $\begin{gathered} 0.040 \\ (0.009) \end{gathered}$ |
| Number of observations | 918 | 378 | 540 | 317 | 152 | 576 |

## Macro Evidence: International, Discussion

Macro estimates rely on strong identifying assumptions

- Countries could cut top tax rates when growth expected to slow down (Anglo-saxon countries in 70s?)
- Social norms and tolerance for inequality can drive both top incomes and taxes
- Yet, European countries cut back work hours, which should have reduced their growth more


## Macro Evidence: International, Discussion

Micro evidence from corporate econ literature confirms hypothesis of non competitively set pay at top:

- Hidden parts of compensation packages and effect of disclosure rules (Bebchuk and Fried (2004), Kuhnen and Zwiebel (2009))
- Reward for positive outcomes outside of CEOs control; no punishment for bad outcomes (Bertrand and Mullainathan (2001))
- Pay decreases when board control increases (Chhaochharia and Grinstein (2009))
- Malpractice widespread, options backdating, spring loading (Yermack (1997), Lie (2005))


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## CEO Pay in the US

- Bargaining $b=$ extracting "not deserved" pay/more than marginal product.
- For example: being rewarded for luck (Bertrand and Mullainathan (2001)).
- We ask two questions:

1. Is there pay for luck/bargaining?
2. If yes, does it decrease with top tax rates as predicted by bargaining model?

## CEO Pay in the US: Model

- Let $p$ be observed performance measure:

$$
p=a+\delta p_{\text {luck }}+\varepsilon
$$

a: effort, pluck: observable "luck" component, $\delta$ : sensitivity of performance measure to luck, $\varepsilon$ : unobservable random noise

- With optimal (linear) contract (Holmstrom and Milgrom (1987)): Total pay $z=\alpha+\beta\left(p-\delta p_{\text {luck }}\right)=\alpha+\beta(a+\varepsilon)=y$ "real product" and $b=0(\eta=1)$.
- With bargaining and non-optimal contract:
$z=y+\beta_{\text {luck }}\left(\delta p_{\text {luck }}\right)=y+b$.


## CEO Pay in the US: Empirical Strategy

- Effect of general performance on pay (OLS):

$$
\text { pay }_{i t}=\beta * p_{i t}+\gamma_{i}+\chi_{t}+\alpha_{X} * X_{i t}+\varepsilon_{i t}
$$

pay ${ }_{i t}$ : CEO pay in firm $i$ at time $t, p_{i t}$ : performance measure, $\gamma_{i}$ : firm FE, $\chi_{t}$ : time FE, $X_{i t}$ : CEO controls (age, tenure).

- Effect of luck performance on pay (IV):

1. Stage: Effect of luck on performance measure

$$
\begin{equation*}
p_{i t}=b * p_{l u c k, i t}+g_{i}+c_{t}+\alpha_{X} * X_{i t}+e_{i t} \tag{1}
\end{equation*}
$$

Pluck,it: luck measure (asset-weighted average industry performance). Part of performance due to (observable) luck $\hat{p}_{i t}=$ prediction from (1).
2. Stage: Estimate sensitivity of pay to predictable changes in $p_{i t}$ :

$$
y_{i t}=\beta_{\text {luck }} * \hat{p}_{i t}+\gamma_{i}+\chi_{t}+\alpha_{X} * X_{i t}+\varepsilon_{i t}
$$

If $\beta_{\text {luck }} \neq 0$ : pay for luck.
If $\beta_{\text {luck }} \geq \beta$ : no filtering at all of luck component.

## CEO Pay in the US: Luck and performance measures

- Performance measures:

1. Net Income
2. Shareholder Wealth (log)

- Measure of pay: Total Pay
- Measure of luck: Mean asset-weighted performance of other firms in industry.
- Data: Forbes 800 + Execucomp, COMPUSTAT-CRSP.
- Years: 1970-2010
- Analysis repeated for high tax period (pre-1986) and low tax period (post-1987) to study effect of tax rates.

Table 3: US CEO Pay Evidence, 1970-2010

| Firm performance measure | Log(net income) |  |  | Log(stock-market value) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Outcome (LHS variable) | $\underset{\text { pay) }}{\log (C E O}$ | $\begin{gathered} \text { Log(CEO } \\ \text { pay) } \end{gathered}$ | Log(industry level workers pay) | $\begin{gathered} \log (C E O \\ \text { pay }) \end{gathered}$ | $\begin{gathered} \log (C E O \\ \text { pay) } \end{gathered}$ | Log(industry level workers pay) |
|  |  | Industry luck | Industry level OLS |  | Industry luck | Industry leve OLS |
| OLS vs. IV | OLS | IV | regression | OLS | IV | regression |
|  | (1) | (2) | (3) | (4) | (5) | (6) |

A. Effect of firm performance on log-pay in high-top tax rate period (1970-1986)

| Firm performance (RHS variable) | $0.23^{* * *}$ | $0.34^{* * *}$ | 0.00 | $0.28^{* * *}$ | $0.22^{*}$ | 0.00 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Number of observations | $(0.013)$ | $(0.072)$ | $(0.010)$ | $(0.022)$ | $(0.123)$ | $(0.015)$ |
|  | 8,632 | 8,503 | 890 | 9,005 | 8,865 | 898 |

B. Effect of firm performance on log-pay in low-top tax rate period (1987-2010)

| Firm performance (RHS variable) | $0.27^{* * *}$ | $0.70^{* * *}$ | -0.02 | $0.37^{* * *}$ | $0.95^{* * *}$ | -0.02 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $(0.012)$ | $(0.148)$ | $(0.020)$ | $(0.021)$ | $(0.309)$ | $(0.023)$ |
| Number of observations | 14,914 | 14,697 | 1,422 | 17,775 | 17,593 | 1,443 |

C. Test for difference between low- and high- top tax rate periods

| Difference Panel B - Panel A | $0.04^{* * *}$ | $0.36^{*}$ | -0.019 | $0.09^{* * *}$ | $0.72^{* *}$ | -0.023 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| p-value of difference | 0.01 | 0.06 | 0.440 | 0.00 | 0.05 | 0.46 |

## CEO Pay in the US: Results

- Incomplete filtering of luck component in CEO pay: $\beta_{\text {luck }} \neq 0$.
- Pay for luck is large and almost no filtering: $\beta_{\text {luck }} \geq \beta$.
- Pay for luck much stronger in low tax period, consistent with bargaining model.


## CEO Pay in the US: Discussion

## Could pay for luck be consistent with optimal contracting view?

- CEO incentivized to predict luck shocks? But why reward average performance (2SLS uses no between firm variation) and why reward less when MTR higher?
- Maybe not bargaining but impossibility to filter out luck?
- Badly governed firms exhibit more pay for luck (BM and our results not shown for sake of time).
- Still means there is a lot of "non-deserved" pay!
- Most important criticism: CEO human capital value increasing in industry performance?
- Strikingly, workers' wages show no 'pay for luck' (columns 3 and 6 ).


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## International CEO pay: Data

- Fernandez et. al. (2012) data:
- Compensation (BoardEx + Execucomp)
- Stock ownership (LionShares)
- Firm Performance (Worldscope and Datastream)
- Firm governance (various sources)

1. Does controlling for firm performance still leave CEO pay dependent on top tax rates?
2. Does effect of top tax rate on CEO pay depend on firm governance?

## International CEO pay: Reward for Performance

- Does controlling for firm performance still leave CEO pay dependent on top tax rates?
- In supply side story, should not (increase in labor effort translates into firm performance).
- In bargaining story, additional negative effect of top tax rate on CEO pay through rent-seeking.
- Requires very comprehensive set of measures of firm performance (use firm sales, stock market return and std dev, leverage, Tobin's q)
- Result:
- Without controls for firm performance, elasticity 1.97 of CEO pay to top retention rate
- With controls: elasticity 1.9 .
- Almost none of the effect of top MTR goes through firm performance (i.e., productive CEO effort?)




## International CEO pay: Governance

- Does effect of top tax rate on CEO pay depend on firm governance?
- In badly governed firms, pay should react more to tax rates as both real supply side response and bargaining response add up.
- Index of (good) governance :
- Insider ownership
- Institutional ownership
- Whether CEO also chairman of board
- Average number of outside board positions of board members
- Fraction of independent board directors.
- Result:
- Retention rate increases CEO pay, but less so in well-governed firms
- Huge elasticity of bonuses and equity pay to tax rates, very small one for salaries (extraction easier through discretionary bonuses and equity pay?)


## International CEO Pay: Governance

Table 4: International CEO Pay Evidence

| Outcome (LHS variable) | $\begin{gathered} \log (C E O \\ \text { pay) } \\ \hline \end{gathered}$ | $\begin{gathered} \log (C E O \\ \text { pay) } \\ \hline \end{gathered}$ | $\begin{gathered} \log (C E O \\ \text { pay) } \\ \hline \end{gathered}$ | $\begin{gathered} \log (C E O \\ \text { pay) } \\ \hline \end{gathered}$ | Log(CEO <br> salary) | Log(CEO bonus and equity pay) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (1) | (2) | (3) | (4) | (5) | (6) |
| Explanatory variables (RHS variables) |  |  |  |  |  |  |
| $\log (1-\mathrm{Top}$ MTR) | $\begin{aligned} & 1.97^{* * *} \\ & (0.27) \end{aligned}$ | $\begin{aligned} & 1.90^{* * *} \\ & (0.286) \end{aligned}$ | $\begin{aligned} & 1.92^{* * *} \\ & (0.336) \end{aligned}$ | $\begin{aligned} & 1.90^{* * *} \\ & (0.328) \end{aligned}$ | $\begin{gathered} 0.35^{\star} \\ (0.189) \end{gathered}$ | $\begin{aligned} & 4.68^{* * *} \\ & (0.782) \end{aligned}$ |
| Governance index |  |  | $\begin{aligned} & -0.10^{* * *} \\ & (0.020) \end{aligned}$ | $\begin{aligned} & -0.19^{* * *} \\ & (0.038) \end{aligned}$ | $\begin{gathered} -0.02 \\ (0.072) \end{gathered}$ | $\begin{gathered} -0.26 \\ (0.201) \end{gathered}$ |
| $\log (1-\mathrm{Top}$ MTR)* *overnance index |  |  |  | $\begin{aligned} & -0.13^{* *} \\ & (0.057) \end{aligned}$ | $\begin{gathered} 0.06 \\ (0.089) \end{gathered}$ | $\begin{gathered} -0.03 \\ (0.281) \end{gathered}$ |
| Firm and CEO controls | no | yes | yes | yes | yes | yes |
| Number of observations | 2,959 | 2,844 | 2,711 | 2,711 | 2,691 | 2,711 |

## Outline of the talk

(1) Standard model with real supply-side response
(2) Tax Avoidance Responses
(3) Bargaining and rent-seeking responses
(1) Empirical evidence

- Macro: US evidence
- Macro: International evidence
- Micro: CEO pay in the US
- Micro: International CEO pay and governance
(5) Conclusion


## Conclusion

- Presented simple model capturing 1.Standard supply side responses 2. Tax avoidance responses 3.Compensation bargaining responses
- Derived optimal tax formula as function of three elasticities: taxable income elasticity no longer a sufficient statistic.
- Empirical analysis suggests that
- Top income share very sensitive to top tax rates $\Rightarrow$ overall elasticity $e$ is large
- US and international macro evidence suggest standard supply side and avoidance channels insufficient.
- Micro evidence for US: pay for luck prevalent and higher in recent, low tax period.
- International CEO pay: top tax rates reduce CEO pay despite controls for firm performance and more so in badly governed firms.


## Conclusion: Scenarios



## Real Supply Side Responses: Optimal tax rate derivation

Equivalent to maximizing top tax revenue:

$$
T=\tau[z(1-\tau)-\bar{z}]
$$

FOC:

$$
\begin{aligned}
z-\bar{z}-\tau \frac{d z}{d(1-\tau)} & =0 \\
\frac{z-\bar{z}}{z}(1-\tau)-\tau \frac{d z}{d(1-\tau)} \frac{1-\tau}{z} & =0 \\
\frac{\tau}{1-\tau} e_{1} & =\frac{1}{a}
\end{aligned}
$$

## Avoidance Responses: Optimal tax rate derivation

Equivalent to maximizing top tax revenue:

$$
T=\tau[z-\bar{z}]+t x
$$

FOC for a fixed $t$ :

$$
\begin{aligned}
z-\bar{z}-\tau \frac{d z}{d(1-\tau)}+t \frac{d x}{d(\tau-t)} & =0 \\
z-\bar{z}-\tau \frac{d z}{d(1-\tau)}+s t \frac{\partial z}{\partial(1-\tau)} & =0 \\
\frac{\tau-t s}{1-\tau} e & =\frac{1}{a}
\end{aligned}
$$

FOC with respect to $t:$ using that $z=y-x$

$$
x+[\tau-t] \frac{d x}{d(\tau-t)}=0
$$

Since $x \geq 0$ and $\tau \geq t$, this can only hold if $\tau=t$ and $x=x(0)=0$.

## Income Shifting Responses: Supplementary model

- Pure avoidance model in the paper. But not all shifting purely wasteful $\rightarrow$ Ramsey taxation considerations
- Two sources of income, labor, $y_{L}$ (taxed at $\tau_{L}$ above $\bar{z}$ ) and capital $y_{K}$ (taxed at $\left.\tau_{K}\right)$. Produced at respective costs $h_{L i}\left(y_{L}\right)$ and $h_{K i}\left(y_{K}\right)$.
- Can shift $x$ from labor to capital income at cost $d_{i}(x)$
- Taxable incomes: $z_{L}=y_{L}-x, z_{K}=y_{K}+x$
- Utility:

$$
u_{i}\left(c, y_{L}, y_{K}, x\right)=c-h_{L i}\left(y_{L}\right)-h_{K i}\left(y_{K}\right)-d_{i}(x)
$$

where $c=R+\left(1-\tau_{L}\right) z_{L}+\left(1-\tau_{L}\right) z_{K}+\left(\tau_{L}-\tau_{K}\right) x$

## Income Shifting Responses: Supplementary model

- Solutions: $h_{L i}^{\prime}\left(y_{L}\right)=1-\tau_{L}, \quad h_{K i}^{\prime}\left(y_{K}\right)=1-\tau_{K}$ and $d_{i}^{\prime}(x)=\left(\tau_{L}-\tau_{K}\right)$
- Aggregating over all taxpayers:
- $y_{L}=y_{L}\left(1-\tau_{L}\right)$, with elasticity $e_{L}$
- $y_{K}=y_{K}\left(1-\tau_{K}\right)$, with elasticity $e_{K}$
- $x=x\left(\tau_{L}-\tau_{K}\right)$, increasing in $\Delta \tau:=\tau_{L}-\tau_{K}$.
- Reported incomes $z_{L}$ and $z_{K}$ more elastic than real incomes since react also along avoidance margin.
- Define $a_{L}=\frac{z_{L}}{z_{L}-\bar{z}}$ and $a=\frac{z_{L}+z_{K}}{z_{L}+z_{K}-\bar{z}}$


## Income Shifting Responses: Supplementary model

## Theorem

Without shifting, optimal rates are $\tau_{K}^{*}=1 /\left(1+e_{K}\right), \tau_{L}^{*}=1 /\left(1+a e_{L}\right)$ and $\tau_{L}>\tau_{K}$ iff $a_{L} e_{L}<e_{K}$ (standard Ramsey result)

## Theorem

With infinite shifting elasticity, $\tau_{K}=\tau_{L}=\frac{1}{1+a \bar{e}}$ where
$\bar{e}=\frac{y_{L}}{y_{L}+y_{K}} e_{L}+\frac{y_{K}}{y_{L}+y_{K}} e_{K}$

## Theorem

In general, if $a_{L} e_{L}<e_{K}$, then $1 /\left(1+a e_{L}\right) \geq \tau_{L}>\tau_{K} \geq 1 /\left(1+e_{K}\right)$. And if $a_{L} e_{L}>e_{K}$, inequality reversed.

Shifting brings $\tau_{L}$ and $\tau_{K}$ closer together, even if $e_{L}$ and $e_{K}$ very different.

## Optimal Tax Derivation: Compensation Bargaining Channel

Equivalent to maximizing revenue from the top bracket net of bargaining cost (incurred by all $N$ agents in the economy).

$$
T=\tau(y+b-\bar{z})-N E(b)
$$

If $\tau$ triggers a change in $b$, then that change is reflected one-to-one in $N E(b)$. Hence $\frac{d b}{d(1-\tau)}=\frac{N d E(b)}{d(1-\tau)}$. Hence the FOC for $\tau$ is:

$$
\begin{aligned}
& y+b-\bar{z}-\tau \frac{d y}{d(1-\tau)}-\tau \frac{d b}{d(1-\tau)}+\tau \frac{d b}{d(1-\tau)}=0 \\
& \tau\left(\frac{d y}{d(1-\tau)}+\frac{d b}{d(1-\tau)}\right)-\tau \frac{d b}{d(1-\tau)}=z-\bar{z} \\
& {[\tau-s] \frac{d z}{d(1-\tau)} }=z-\bar{z} \\
& \frac{[\tau-s]}{1-\tau} e=\frac{z-\bar{z}}{z}=\frac{1}{a}
\end{aligned}
$$

can also be rearranged using the fact that $e_{3}=s e$

